

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, October 11, 2013 at the hour of 8:00 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Butler called the meeting to order at approximately 8:00 A.M.; however, a quorum was not present. The Committee continued to receive information until approximately 8:15 A.M.; at that time, a quorum was present and the Committee began to consider the items presented.

Present: Chairman Hon. Jerry Butler and Directors Jorge Ramirez and Dorene P. Wiese, EdD (3)

Director Carmen Velasquez and Mr. Donald Oder (non-Director Member)

Present

Telephonically: Director M. Hill Hammock (1)

Absent: Director Ada Mary Gugenheim (1)

Chairman Butler stated that Director Hammock was unable to be physically present, but was able to participate in the meeting telephonically.

Director Ramirez, seconded by Director Wiese, moved to allow Director Hammock to participate as a voting member for this meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Director Hammock indicated his presence telephonically.

Additional attendees and/or presenters were:

Gina Besenhofer – System Director of Supply Chain Management

John Cookinham – System Chief Financial Officer

Steven Glass – Executive Director of Managed Care

Bala Hota, MD – System Chief Information Officer

Randolph Johnston –System Associate General Counsel

Gladys Lopez – System Chief of Human Resources

Dorothy Loving – Executive Director of Finance

Ram Raju, MD, MBA, FACS, FACHE – Chief

Executive Officer

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

Joy Wykowski – System Director of

Intergovernmental Affairs

II. Public Speakers

Chairman Butler asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speakers:

1. George Blakemore Concerned Citizen
2. Adrienne Alexander Policy and Legislative Specialist, AFSCME Council 31

III. Action Items

A. Minutes of the Finance Committee Meeting, September 13, 2013

Director Ramirez, seconded by Director Wiese, moved to accept the minutes of the Finance Committee Meeting of September 13, 2013. THE MOTION CARRIED UNANIMOUSLY.

III. Action Items (continued)**B. Contracts and Procurement Items (Attachment #1)**

Gina Besenhofer, System Director of Supply Chain Management, provided an overview of the requests presented for the Committee's consideration. The Committee reviewed and discussed the requests.

With regard to request number 10, Mr. Oder inquired regarding the contract history. Ms. Besenhofer responded that she can provide the information to him after the meeting¹.

With regard to request number 12, Director Hammock inquired as to the number of vendors that submitted a response to the Request for Proposals (RFP) for this contract². Ms. Besenhofer responded that she can provide this information after the meeting. Director Ramirez inquired as to the length of the contract extension; he asked whether staff can be recruited and on-boarded faster. John Cookinham stated that one of the problems that the System will have with recruitment relates to the movement to the International Statistical Classification of Diseases and Related Health Problems, Tenth Revision (ICD-10). Mr. Cookinham stated that everyone in the area is going to have the same problems with recruiting and implementation of ICD-10. With the complexity of ICD-10, it is expected that institutions may experience a nearly 50% decline in productivity. There are already a limited number of coders in the Chicago area, so from that standpoint, with this proposed contract, the System is just protecting itself to make sure that bills can continue to be issued and collected. Director Ramirez inquired whether the in-house staff will be trained for this. Mr. Cookinham responded affirmatively. He stated that there are currently twelve in-house coders; ten are certified and two are not certified. The coders have begun to receive additional anatomy and physiology training, so that they can be capable of doing the ICD-10 activity. There are open positions in the 2013 budget and additional positions requested in the 2014 budget, and the administration intends to recruit for all of them; this would bring the total number of in-house coding staff to approximately 26 to 29 individuals. Gladys Lopez, System Chief of Human Resources, provided additional information on recruiting for these positions. She stated that positions have been posted and potential candidates have been identified; however, the exam that is required to be taken is an outdated version. Staff is working to address the issue, and is working with representatives from AFSMCE, which is the union associated with those positions.

With regard to request numbers 24 and 25 (using those as examples), Director Hammock stated that, from the information provided on the transmittals, one cannot get a sense of what the volume is³. Ms. Besenhofer responded that she did not have the statistics with her, but could provide the information to him after the meeting.

Director Ramirez, seconded by Director Wiese, moved the approval of request numbers 1 through 25. THE MOTION CARRIED UNANIMOUSLY.

C. Proposed Seventh Amendment to the Interagency Agreement between the Illinois Department of Healthcare and Family Services and the Cook County Board of Commissioners (Attachment #2)

Joy Wykowski, System Director of Intergovernmental Affairs, and Mr. Cookinham provided an overview of the request presented for the Committee's consideration. The Committee reviewed and discussed the information.

Director Ramirez, seconded by Director Wiese, moved the approval of the request to execute the proposed Seventh Amendment to the Interagency Agreement between the Illinois Department of Healthcare and Family Services and the Cook County Board of Commissioners. THE MOTION CARRIED UNANIMOUSLY.

III. Action Items (continued)

D. Request for authorization to enter into and execute Lease Schedules, pursuant to the Replacement Master Lease Agreement with Banc of America Leasing and Capital Corp., LLC, for the leasing of the items set forth in the memorandum dated October 3, 2013 (Attachment #3)

Ms. Besenhofer provided an overview of the request presented for the Committee's consideration. The Committee reviewed and discussed the information.

Director Ramirez, seconded by Director Wiese, moved the approval of the request for authorization to enter into and execute the Lease Schedules. THE MOTION CARRIED UNANIMOUSLY.

E. Proposed Resolutions authorizing signatory updates for the following five (5) John H. Stroger, Jr. Hospital of Cook County bank accounts held at JP Morgan Chase Bank (Attachment #4):

- i. General Fund Account
- ii. Miscellaneous Refund Account
- iii. Petty Cash Account
- iv. Patient Refund Account
- v. Patient Trust Fund Account

Dorothy Loving, Executive Director of Finance, provided an overview of the proposed Resolutions.

Director Ramirez, seconded by Director Wiese, moved the approval of the five (5) proposed Resolutions. THE MOTION CARRIED UNANIMOUSLY.

F. Any items listed under Sections III and IV

IV. Recommendations, Discussion/Information Items

A. Update on Section 1115 Medicaid Waiver Demonstration Project/CountyCare (Attachment #5)

Steven Glass, Executive Director of Managed Care, provided an update on the Section 1115 Medicaid Waiver Demonstration Project/CountyCare. He stated that, at the end of September, nearly 107,000 CountyCare applications have been initiated – this represents an increase of almost 10,000 from the number reported last month.

The majority of applications (65%) continue to be initiated through the call center, on-campus application assistants and other program vendors; 30% have been initiated from CountyCare network partners, and the remaining 5% have been initiated from the work within Cermak Health Services.

Over 76,000 applications have been submitted to the Illinois Department of Human Services (DHS) for processing. The approval rate continues to hover around 85%.

IV. Recommendations, Discussion/Information Items

A. Update on CountyCare (continued)

The average number of applications submitted to DHS per day remains right around 500. The State was processing an average of 531 applications per day in September. This is the first time DHS has surpassed the average number of applications submitted per day. This resulted in a slight decrease in pending applications from last month, yet over 27,000 applications still remain unprocessed. In October, this trend reverses as DHS trains staff to implement its new on-line systems.

A couple of months back, staff were asked to review maps of service providers and members to assess what, if any, gaps in care exist throughout the County. After working with the GIS office downtown, they were able to provide a map of applications submitted by zip code (Attachment #5).

The map illuminated a few key points:

- With only a few, small un-shaded zip codes, it is clear to see that applications have come from every corner of the County. The administration is very proud of this accomplishment.
- There are areas of the County where applications would be expected to be submitted from at a higher rate than what is actually happening – primarily in the near western suburbs and far southern suburbs.
- In areas with the heaviest concentration of applications, fewer access points for members are seen. Because of this mapping, the administration is now looking at partners to ensure that capacity is sufficient to serve the needs of CountyCare members.

The Committee received and filed the report without objection.

B. Update on Meaningful Use (Attachment #6)

Dr. Bala Hota, System Chief Information Officer, provided an overview of the information contained in his update on Meaningful Use. The Committee reviewed and discussed the information.

Following the update, Chairman Butler stated that he was in a meeting yesterday with the County Board's Finance Chair, and with representatives from various County agencies and elected officials, including those from the Office of the Clerk of the Circuit Court, Sheriff's Office, and Judiciary; the purpose of the meeting was to discuss the subject of spending \$40 million to put an information system together. He inquired whether System Information Technology staff was involved in the matter. He indicated that it is important that the System be able to communicate any concerns or suggestions in the planning part of the process. Dr. Hota stated that he was not aware of the meeting, but noted that he has a very good working relationship with the County's Chief Information Officer, Lydia Murray - he will contact her for more information on the matter.

V. Report from System Director of Supply Chain Management

A. Report of emergency purchases

There were no emergency purchases to report at this time.

VI. Report from Chief Financial Officer

A. Financial Reports – through August 2013 (Attachment #7)

This item was taken out of order.

Mr. Cookinham presented the Financial Reports through August 2013. The Committee reviewed and discussed the information.

Mr. Oder discussed the subject of receiving budget comparison statements on a monthly basis. He stated that, early in the fiscal year, Finance Chairman Heather O'Donnell asked him and Director Michael to review the monthly financial report; as part of that review, Mr. Cookinham provided them with a copy of the monthly budget. He thought that the monthly budget was good; he added that when one calculates a monthly budget, what one thinks might hit in one month might actually hit before or after, but those budget variations are easy to explain. He stated that the monthly financial report is excellent; however, he had a suggestion for one of the schedules, which is the top income and expense report. Right now, the report has the year-to-date (YTD) of the previous month, plus the current month, to get the YTD for the current month; his suggestion for that page is to instead include the actual for the current month compared to budget for the current month, and the actual YTD for the current month compared to YTD budget - this would allow the Committee to get that snapshot at that point in time, compared to seeing where the System thought it would be. He asked whether management would think about this for the next year.

Mr. Cookinham responded that the Finance team has made some adjustments to try to get closer to what Mr. Oder is suggesting. He noted that one of the problems relates to getting monthly information from the County source. The System keeps its records somewhat differently than the County, but it is dependent on getting information back from County. He stated that staff can take a look at this and see what can be done.

Mr. Oder noted that the monthly budget information he received in the past was good – he wondered why it was not regularly presented. Mr. Cookinham stated that part of his reasoning for not presenting it on a monthly basis is because the information that the System receives from the County is somewhat behind – this is not a traditional situation where invoices are captured and accrued when received. What would be produced on a monthly basis would likely contain a lot of fluctuations that may end up being timing differences, rather than fluctuations. His staff might be able to do something that provides a comparison, if they again took the approach taken here where they are doing it on a YTD basis. Another aspect to this issue relates to the fact that the County does not budget for depreciation or for the total cost of insurance expense, but the System does; therefore, there will automatically be variances - they can be pointed out, but there will always be differences in that sense. Staff can take a look at the YTD matter and hope that most of those fluctuations would take care of themselves on a YTD presentation; however, for a monthly presentation, he believes that it will generate a number of questions and will not really provide much more information.

VII. Adjourn

As the agenda was exhausted, Chairman Butler declared the meeting ADJOURNED.

Respectfully submitted,
Finance Committee of the
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXX
Hon. Jerry Butler, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

¹ Follow-up: for Mr. Oder – request for contract history on request number 10. Page 2.

² Follow-up: for Director Hammock – request for information on the number of vendors responding to the RFP for request number 12. Page 2.

³ Follow-up: for Director Hammock – request for information on volumes regarding request numbers 24 and 25.
Page 2.

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(B)

OCTOBER 11, 2013 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Accept Grant					
1	Illinois Department of Public Health	Service - HIV/AIDS Surveillance / Prevention Services	Grant funding amount: \$104,638.00	CCDPH	3
Renew Grants					
2	Illinois Department of Public Health	Service - Illinois Tobacco-Free Communities with REALITY Illinois component	Grant renewal amount: \$978,732.00	CCDPH	4
3	Illinois Department of Public Health	Service - Breast & Cervical Cancer Prevention Services	Grant renewal amount: \$540,072.00	CCDPH	5
4	Illinois Department of Public Health	Service - Genetics Education and Follow-up Services	Grant renewal amount: \$64,000.00	CCDPH	6
5	Illinois Department of Public Health	Service - Vision and Hearing Screening Services	Grant renewal amount: \$40,420.00	CCDPH	7
6	Illinois Department of Public Health	Service - Potable (Drinking) Water Supply Grant	Grant renewal amount: \$23,875.00	CCDPH	8
7	Great Lakes Hemophilia Foundation	Service - Hemophilia services coordination at Stroger Hospital	Grant renewal amount: \$15,226.00	SHCC	9
Increase Contract					
8	Maxim Staffing Solutions	Service - Licensed Practical Nurse services	\$60,000.00	SHCC	10
Amend and Increase Contract					
9	Beckman Coulter, Inc.	Product - reagents, rental of equipment, controls and service for CD4 / CD8 testing and Leukemia / Lymphoma profiles	\$675,000.00	SHCC	11
Amend, Increase and Extend Contract					
10	Health Management Associates (HMA)	Service - professional services	\$796,080.00	System, Managed Care	12
Execute Contracts					
11	Triad Nuclear Pharmacy	Product - radiopharmaceuticals	\$2,424,587.00	SHCC	13
12	K-Force, Inc.	Service - contracted medical records coding staffing	\$1,804,204.00	System	14

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM III(B)

OCTOBER 11, 2013 FINANCE COMMITTEE MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Execute Contracts (continued)					
13	Allied Waste Services of Chicago	Service - scavenger services	\$1,512,690.52	Cermak, PHCC, ACHN, CCDPH, SHCC, OFHC	16
14	Abbott Labs	Product - drug eluting stents	\$1,200,000.00	SHCC	17
15	Medtronic USA	Product - catheters, guide wires and inflation devices	\$707,647.50	SHCC	18
16	Medtronic USA	Product - cardiothoracic surgical supplies	\$600,000.00	SHCC	19
17	Medrad Inc.	Product - computed tomography (CT) syringes	\$532,560.00	SHCC	20
18	Acumed	Product - orthopedic surgical supplies	\$500,000.00	SHCC	21
19	W.L. Gore	Product - vascular supplies, tissue and grafts	\$400,000.00	SHCC	22
20	Terumo Medical	Product - transradial products	\$377,530.00	SHCC	23
21	Cook Medical, Inc.	Product - vascular and neuro products	\$300,000.00	SHCC	24
22	Merit Medical Systems, Inc.	Product - manifold, catheters and lab supplies	\$213,195.50	SHCC	25
23	Applied Medical	Product - surgical warmers, graspers, retractors, gelports and scissors	\$200,000.00	SHCC	26
24	Biomet	Product - orthopedic surgical supplies	\$200,000.00	SHCC	27
25	C.R. Bard	Product - vascular and neuro supplies	\$150,000.00	SHCC	28

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health	
DATE: 08/29/2013	PRODUCT / SERVICE: Service – HIV/AIDS Surveillance/Prevention Services.		
TYPE OF REQUEST: Grant Contract Acceptance	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield IL		
ACCOUNT *	FISCAL IMPACT	GRANT FUNDED / RENEWAL AMOUNT: \$104,638.00	
CONTRACT PERIOD: 07/01/2013 thru 12/31/2013		CONTRACT NUMBER: 45780033B	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

This agreement replaced the previous grant agreement to provide HIV/AIDS Prevention Services through the Quality of Life Grant Endowment Fund. That grant agreement was for one (1) year from 01/01/2012 thru 12/31/12 in the amount of \$155,000.00. It was approved by the Cook County Health and Hospitals System Board on March 29, 2012.

NEW PROPOSAL JUSTIFICATION:

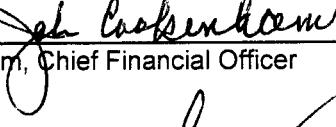
This is a request to accept a new grant agreement to maintain an HIV/AIDS surveillance system in suburban Cook County and to provide services to reduce HIV/AIDS through linkages to sexually transmitted infection treatment, HIV care, case management services, behavioral interventions, and partner notification services. The requested grant contract amount is \$104,638.00.

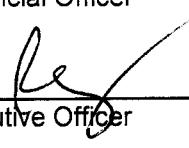
*The deferred liability for this agreement is \$91,423.00.

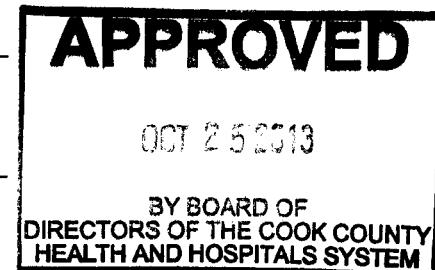
TERMS OF REQUEST:

This is a request to accept Grant contract number 45780033B in an amount not to exceed \$104,638.00, as needed, for a period of six (6) months from 07/01/2013 thru 12/31/2013.

CCHHS CBO: 
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: 
John Cookingham, Chief Financial Officer

CCHHS CEO: 
Ram Raju, M.D., Chief Executive Officer



Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A	EXECUTIVE SPONSOR: Terry Mason, Chief Operating Officer, Cook County Department of Public Health	
DATE: 08/27/2013	PRODUCT / SERVICE: Service – Illinois Tobacco-Free Communities with REALITY Illinois Component	
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT	FISCAL IMPACT NOT TO EXCEED:	GRANT FUNDED / RENEWAL AMOUNT:
*		\$978,732.00
CONTRACT PERIOD: 07/01/2013 thru 06/30/2014		CONTRACT NUMBER: 43281016B
COMPETITIVE SELECTION METHODOLOGY: N/A		
NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

The previous Grant Agreement with the Illinois Department of Public Health was for twelve (12) months from 07/01/2012 thru 06/30/2013 in the amount of \$978,732.00. The IDPH Illinois Tobacco Free Communities Grant was approved by the Cook County Health and Hospitals System on October 26, 2012.

NEW PROPOSAL JUSTIFICATION:

This grant provides for a tobacco reduction program among youth, and the formation and maintenance of local teen advisory panels to develop ways to reduce tobacco use among youth in suburban Cook County. The requested grant funded amount is \$978,732.00.

*The deferred liability for this Grant Agreement is \$371,473.00.

TERMS OF REQUEST:

This is a request to accept Grant contract number 43281016B in an amount not to exceed \$978,732.00 from 07/01/2013 thru 06/30/2014.

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
2

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
DATE: 09/16/2013	PRODUCT / SERVICE: Service –Breast & Cervical Cancer Prevention Services		
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois		
ACCOUNT *	FISCAL IMPACT	GRANT FUNDED / RENEWAL AMOUNT: \$540,072.00	
CONTRACT PERIOD: 07/01/2013 thru 06/30/2014		CONTRACT NUMBER: 46180006B	
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

The previous grant agreement with the Illinois Department of Public Health was for twelve (12) months from 07/01/2012 thru 06/30/2013 in the amount of \$485,250.00. The IDPH Breast & Cervical Cancer Prevention Services Grant was approved by the Cook County Health and Hospitals System on November 29, 2012.

NEW PROPOSAL JUSTIFICATION:

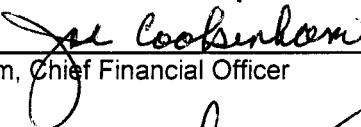
As a state certified health department the Cook County Dept. of Public Health is mandated to provide comprehensive breast and cervical cancer screenings, and diagnostic services to eligible women to detect breast and cervical cancer at its earliest stages. The requested grant funded amount is \$540,072.00.

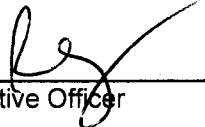
*The deferred liability for this agreement is \$231,076.00.

TERMS OF REQUEST:

This is a request to accept Grant Contract Number 46180006B in an amount not to exceed \$540,072.00 from 07/01/2013 thru 06/30/2014.

CCHHS CBO: 
Anthony Rajkumar, Chief Business Officer

CCCHHS CFO: 
John Cookinham, Chief Financial Officer

CCHHS CEO: 
Ram Raju, System Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
3

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health	
DATE: 08/27/2013	PRODUCT / SERVICE: Service -Genetics Education and Follow-Up Services		
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois		
ACCOUNT: *	FISCAL IMPACT	GRANT FUNDED AMOUNT: \$64,000.00	
CONTRACT PERIOD: 07/01/2013 thru 06/30/2014	CONTRACT NUMBER: 43780206B		
COMPETITIVE SELECTION METHODOLOGY: N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:

The previous grant agreement with the Illinois Department of Public Health was for twelve (12) months from 07/01/2012 thru 06/30/2013. The grant award was \$63,000.00 and it was approved by the Cook County Health and Hospitals System Board on November 29, 2012.

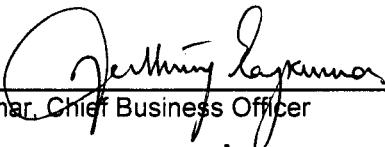
NEW PROPOSAL JUSTIFICATION:

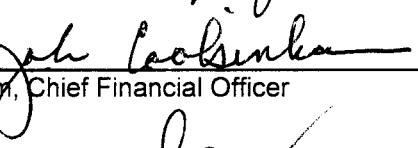
As a state certified health department the Cook County Dept. of Public Health is mandated to support referral services to a population of newborns, children, and adults whose genetic condition necessitates coordinated health care services. This includes families identified as suspect for, or confirmed with a genetic disorder found as a result of newborn screening and those families who have experienced a sudden infant death. The requested grant funded amount is \$64,000.00.

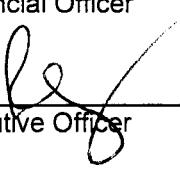
*The deferred liability for this agreement is \$0.00.

TERMS OF REQUEST:

This is a request to renew Grant Contract Number 43780206B in an amount not to exceed \$64,000.00 for the period from 07/01/2013 thru 06/30/2014.

CCHHS CBO: 
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: 
John Cookingham, Chief Financial Officer

CCHHS CEO: 
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
4

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health	
DATE: 08/28/2013	PRODUCT / SERVICE: Service –Vision and Hearing Screening Services		
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois		
ACCOUNT	FISCAL IMPACT NOT TO EXCEED: * \$40,420.00	GRANT FUNDED / RENEWAL AMOUNT: \$40,420.00	
CONTRACT PERIOD: 07/01/2013 thru 06/30/2014		CONTRACT NUMBER: 43780409B	
	COMPETITIVE SELECTION METHODOLOGY: N/A		
	NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

The previous grant agreement with the Illinois Department of Public Health was for twelve (12) months from 07/01/2012 thru 06/30/2013 in the amount of \$40,320.00. It was approved by the Cook County Health and Hospitals System Board on December 14, 2012.

NEW PROPOSAL JUSTIFICATION:

As an Illinois state certified health department the Cook County Department of Public Health receives funding to provide vision and hearing screening services. Preschool aged children three (3) years of age and older in licensed childcare facilities are given priority to ensure full participation in the educational environment. Children that fail their initial screenings are rescreened. Children identified with vision/hearing deficiencies at the rescreen are referred for diagnostic evaluation and intervention. The requested grant funded amount is \$40,420.00.

*The deferred liability for this agreement is \$0.00.

TERMS OF REQUEST:

This is a request to renew Grant contract number 43780409B in an amount not to exceed \$40,420.00 from 07/01/2013 thru 06/30/2014.

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
5

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: N/A		EXECUTIVE SPONSOR: Terry Mason, MD, Chief Operating Officer, Cook County Department of Public Health
DATE: 08/28/2013	PRODUCT / SERVICE: Service – Potable (Drinking) Water Supply Grant	
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Illinois Department of Public Health, Springfield, Illinois	
ACCOUNT	FISCAL IMPACT NOT TO EXCEED: * 10/01/2013 thru 09/30/2014	GRANT FUNDED / RENEWAL AMOUNT: \$23,875.00 CONTRACT NUMBER: 45382017B
COMPETITIVE SELECTION METHODOLOGY: N/A		
NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

The previous grant agreement with the Illinois Department of Public Health was for twelve (12) months from 10/01/2012 thru 09/30/2013 in the amount of \$23,875.00 and was approved by the Cook County Health and Hospitals System Board on November 29, 2012.

NEW PROPOSAL JUSTIFICATION:

As a state certified health department, the Cook County Dept. of Public Health is mandated to provide Potable (Drinking) Water Supply Protection through the inspection of private and public transient and intransient water supplies and water wells. The requested grant funded amount is \$23,875.00.

*The deferred liability for this agreement is \$0.00.

TERMS OF REQUEST:

This is a request to renew Grant contract number 45382017B in an amount not to exceed \$23,875.00 from 10/01/2013 thru 09/30/2014.

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
6

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Debra Carey, Chief Operating Officer Outpatient Services		EXECUTIVE SPONSOR: John Jay Shannon, M.D., Chief of Clinical Integration/Interim Executive Director Clinical Shared Services	
DATE: 09/26/2013	PRODUCT / SERVICE: Service – Hemophilia Services Coordination at Stroger Hospital		
TYPE OF REQUEST: Grant Contract Renewal	VENDOR / SUPPLIER: Great Lakes Hemophilia Foundation, Milwaukee, Wisconsin		
ACCOUNT: *	FISCAL IMPACT:	GRANT FUNDED /RENEWAL AMOUNT: \$15,226.00	
CONTRACT PERIOD: 06/01/2013 thru 05/31/2014		CONTRACT NUMBER: H30MC24052	
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP] N/A			
NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE] N/A			

PRIOR CONTRACT HISTORY:

The previous contract with the Great Lakes Hemophilia Foundation was for 12 months in the amount of \$15,226.00 and was approved by the Cook County Health and Hospitals System on September 28, 2012.

NEW PROPOSAL JUSTIFICATION:

This program provides for the coordination of services for clients with congenital bleeding disorders at Stroger Hospital. The grant funded amount is \$15,226.00.

*The deferred liability for this Grant Agreement is \$0.00.

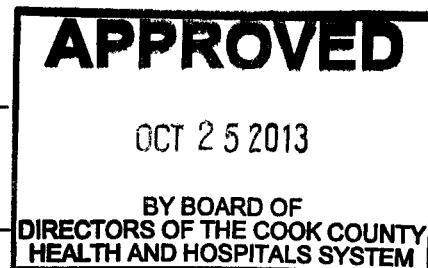
TERMS OF REQUEST:

This is a request to renew grant contract number H30MC24052 in an amount not to exceed \$15,226.00, as needed, for a period of twelve (12) months from 06/01/2013 thru 05/31/2014.

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer



Request #

7

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR:		EXECUTIVE SPONSOR: Gladys Lopez, System Director, Human Resources CCHHS
DATE: 09/27/2013	PRODUCT / SERVICE: Service – Licensed Practical Nurse	
TYPE OF REQUEST: Increase Contract	VENDOR / SUPPLIER: Maxim Staffing Solutions, Chicago, IL	
ACCOUNT: 897-272	FISCAL IMPACT NOT TO EXCEED: \$60,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 11/13/13		CONTRACT NUMBER: H11-73-101
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP		
	NON-COMPETITIVE SELECTION METHODOLOGY:	

PRIOR CONTRACT HISTORY:

Contract number H11-73-101 was approved by the Cook County Health and Hospitals System Board on 10/27/2011 to allow Maxim Healthcare to provide temporary staffing for Stroger Hospital Laboratory from 11/14/2011 through 11/13/2013 in the amount of \$588,896.00. There have been four (4) amendments on behalf of the Laboratory, Pharmacy, and Human Resources for temporary staffing needs while recruiting to fill positions on a permanent basis. The cumulative increase of the four amendments was \$825,600.00. An increase in the contract was approved on 08/23/2013 to provide for temporary staffing in Case Management and Human Resources in the amount of \$135,000.00.

NEW PROPOSAL JUSTIFICATION:

This request is to increase the contract with Maxim Staffing Solutions to provide 1 (FTE) licensed practical nurses for the Bureau of Human Resources. This dollar amount will be paid for by the County Human Resources Department.

TERMS OF REQUEST:

This request is to increase contract number H11-73-101 in an amount not to exceed \$60,000.00 as needed, for the period from 11/01/2013 thru 11/13/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
8

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: John Jay Shannon, M.D. Chief of Clinical Integration / Interim Executive Director Clinical Shared Services
DATE: 09/09/2013	PRODUCT / SERVICE: Product - Reagents, Rental of Equip., Controls and Service for CD4 / CD8 Testing and Leukemia / Lymphoma Profiles	
TYPE OF REQUEST: Amend and Increase Contract	VENDOR / SUPPLIER: Beckman Coulter Inc., Brea, CA	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-360 Stroger Hospital \$675,000.00		GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 01/01/2012 thru 12/31/2014		CONTRACT NUMBER: H11-73-033
<input type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: NA		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board of Directors approved contract number H11-73-033 on 11/18/2011 in the amount of \$981,000.00 for the period from 01/01/2012 thru 12/31/2014. This contract provides equipment, controls and reagents for the testing of patients for CD4/CD8 and leukemia/lymphoma profiles.

NEW PROPOSAL HISTORY:

This request is to increase the current contract with Beckman Coulter. They will provide for reagents, rental equipment, controls and service for CD4 / CD8 testing and leukemia/lymphoma profiles. The lab has been experiencing an increase in volume which requires the request for an increase in funding. The required amount is \$675,000.00 to complete the term of the contract. This increases the total contract spend to \$1,656,000.00.

TERMS OF REQUEST:

This request is to amend and increase contract number H11-73-033 in an amount not to exceed \$675,000.00, as needed, for the remainder of the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

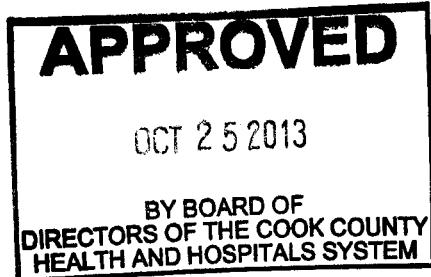
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer



Request #
9

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein
CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

		EXECUTIVE SPONSOR: Linda Diamond Shapiro, Chief Strategy Officer
DATE: September 30, 2013	PRODUCT / SERVICE: Service – Professional Services	
TYPE OF REQUEST: Amend, Extend and Increase Contract	VENDOR / SUPPLIER: Health Management Associates (HMA) Chicago, Illinois	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 890-260 \$416,080 896-260 <u>\$380,000</u> Total Amount: \$796,080	GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: January 1, 2014 thru December, 31, 2014	CONTRACT NUMBER: 07-45-307	
COMPETITIVE SELECTION METHODOLOGY:		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: SOLE SOURCE		

PRIOR CONTRACT HISTORY:

Health Management Associates has provided CCHHS with specialized technical assistance related to Medicaid reimbursement for the past several years. The current contract provides consulting services focusing on Medicaid cost reporting, reimbursement, policy issues and future planning regarding the Affordable Care Act.

NEW PROPOSAL JUSTIFICATION:

This request is to amend, extend and increase the contract with HMA in the amount of \$796,080 to provide the following services which are divided into four components that are integrated into one strategy:

Component #1 - support of the patient centered medical home (PCMH) related health information technology; PCMH leadership development and institutionalization of care management in primary care; identifying and addressing reimbursement opportunities for midlevel providers in the clinical environment;

Component #2 - financial work related to the 1115 Waiver, DSH program and billing related issues;

Component #3 - development and implementation of strategic partnerships; and

Component #4 - advise and assist CCHHS Division of Managed Care leadership and staff regarding state and federal policy issues and managed care operations.

HMA is uniquely qualified to provide these services because of their in-depth knowledge of CCHHS as well as their expertise in publicly funded health care, specialized health care home information technology, and managed care which have been demonstrated across the county in other public hospitals systems.

TERMS OF REQUEST:

This is a request is to amend, extend and increase contract number 07-45-307 in an amount not to exceed \$796,080, as needed, for the period from 01/01/2014 thru 12/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar

Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham

John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju

Ram Raju, Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
10

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., Director of Radiology		EXECUTIVE SPONSOR: Claudia, Fegan, M.D., Executive Medical Director Medical Director Stroger Hospital
DATE: 09/27/2013	PRODUCT / SERVICE: Product - Radiopharmaceuticals	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Triad Nuclear Pharmacy, Orlando, FL	
ACCOUNT 897-367	FISCAL IMPACT NOT TO EXCEED: Stroger Hospital \$2,424,587.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-73-056
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:

The previous contract number H12-72-066 with Triad Nuclear Pharmacy Inc was approved by the Cook County Health and Hospitals System Board of Directors on 08/09/2012 in the amount of \$1,568,923.60 for 12 months from 10/01/2012 through 07/31/2013. An amendment was effective on 08/01/2013 to extend the term of the contract to 10/31/2013. Triad Nuclear Pharmacy provides the nuclear medicine departments with the necessary radiopharmaceuticals to perform nuclear medicine studies on all appropriate patients

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a new contract with Triad Nuclear Pharmacy to provide the nuclear medicine departments with radiopharmaceuticals to continue to perform nuclear medicine studies on patients as appropriate.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-056 in an amount not to exceed \$2,424,587.00, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

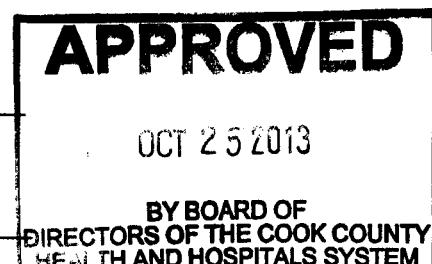
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer



Request #
11

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Natasha Lafayette-Jones, Director Health Information Management		EXECUTIVE SPONSOR: John Cookinham, Chief Financial Officer
DATE: 08/27/2013	PRODUCT / SERVICE: Service - Contracted Medical Records Coding Staffing	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: K-Force, Inc, Tampa, FL	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 890-260 CCHHS \$1,804,204.00		GRANT AWARD / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-25-082
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H10-25-148 was approved by the Cook County Health and Hospitals System Board on 8/26/2010 in the amount of \$1,700,000.00 for a period of 3 years. The contract execution period was from 10/01/2010 thru 09/30/2013. This vendor was contracted to provide assistance for coding patient records in an effort to increase the cash flow as a stop gap to the ever growing amount of patients discharged but not final billed accounts. An increase of \$1,070,000.00 was approved on 09/01/2012 which resulted in a new total contract spend of \$2,770,000.00.

NEW PROPOSAL JUSTIFICATION:

Cook County Health and Hospital System have been working on a multi-year plan since 2011 to ensure compliance with the federally mandated transition from the ICD-9 coding and classification system as part of the HIPAA Administrative Simplification: Modifications to Medical Data Code Set Standards to Adopt ICD-10 CM and ICD-10-PCS that will become effective October 1, 2014.

K-Force has been selected to assist & maintain compliance by providing staffing to supplement our current CCHHS health information management coders with respect to timely filing requirements. The implementation of ICD-10 projects significant loss of all coder and physician productivity related to medical record documentation functions.

Recruiting for health information management coders has begun, but the need was greater than expected and the recruitment process more challenging than anticipated. We will utilize K-force as our staffing augmentation partner to support our CCHHS health information management coders as they prepare for the implementation of ICD-10.

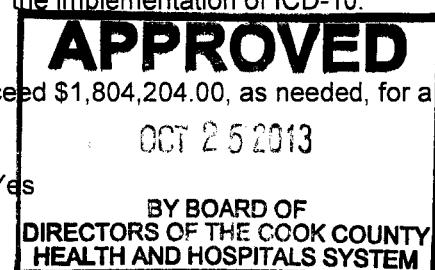
TERMS OF REQUEST:

This request is to execute contract number H13-25-082 in an amount not to exceed \$1,804,204.00, as needed, for a twenty-four (24) month period from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes



Request #
12

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

DATE: 08/27/2013	PRODUCT / SERVICE: Service - Contracted Medical Records Coding Staffing	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: K-Force, Inc, Tampa, FL	
ACCOUNT: 890-260 CCHHS	FISCAL IMPACT: \$1,804,204.00	GRANT AWARD RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-25-082

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CEO: RAM RAJU
Ram Raju, M.D., Chief Executive Officer

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: David Roney, Director Environmental Services <i>DR</i>		EXECUTIVE SPONSOR: Anthony Rajkumar, Chief Business Officer <i>Anthony Rajkumar</i>																					
DATE: 09/27/2013	PRODUCT / SERVICE: Service – Scavenger Service																						
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Allied Waste Services of Chicago, Chicago, IL																						
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: <table> <tr><td>897-215</td><td>\$ 871,464.40</td><td>Stroger Hospital</td></tr> <tr><td>898-215</td><td>\$ 438,740.00</td><td>Oak Forest Health Ctr</td></tr> <tr><td>893-215</td><td>\$ 23,026.60</td><td>ACHN</td></tr> <tr><td>891-215</td><td>\$ 144,739.36</td><td>Provident Hospital</td></tr> <tr><td>240-215</td><td>\$ 30,140.00</td><td>Cermak Health Services</td></tr> <tr><td>895-215</td><td>\$ 4,580.16</td><td>Dept. of Public Health</td></tr> <tr><td>Total</td><td>\$1,512,690.12</td><td></td></tr> </table>		897-215	\$ 871,464.40	Stroger Hospital	898-215	\$ 438,740.00	Oak Forest Health Ctr	893-215	\$ 23,026.60	ACHN	891-215	\$ 144,739.36	Provident Hospital	240-215	\$ 30,140.00	Cermak Health Services	895-215	\$ 4,580.16	Dept. of Public Health	Total	\$1,512,690.12		GRANT FUNDED /RENEWAL AMOUNT: N/A
897-215	\$ 871,464.40	Stroger Hospital																					
898-215	\$ 438,740.00	Oak Forest Health Ctr																					
893-215	\$ 23,026.60	ACHN																					
891-215	\$ 144,739.36	Provident Hospital																					
240-215	\$ 30,140.00	Cermak Health Services																					
895-215	\$ 4,580.16	Dept. of Public Health																					
Total	\$1,512,690.12																						
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-28-014																					
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP																							
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:																							

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board of Directors approved contract number H10-72-038 on 08/26/2010 in the amount of \$933,185.00 for a thirty-six (36) month period from 08/01/2010 thru 07/31/2013. The contract was extended by Supply Chain Management with no increase in the dollar amount on 07/10/2013 for the period from 08/01/2013 thru 10/31/2013.

NEW PROPOSAL JUSTIFICATION:

This is a request to enter into a contract with Allied Waste Services to provide solid waste removal services from the CCHHS facilities.

TERMS OF REQUEST:

This is a request to execute contract number H13-28-014 in an amount not to exceed \$1,512,690.12 as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CFO:

John Cookinham, Chief Financial Officer
John Cookinham

CCHHS CEO:

Ram Raju, M.D., Chief Executive Officer
Ram Raju

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
13

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Russell F. Kelly, M.D.</i> Chairman, Division of Cardiology		EXECUTIVE SPONSOR: <i>Claudia M. Fegan, M.D.</i> , Executive Medical Director/Medical Director Stroger Hospital <i>JK</i>	
DATE: 09/11/2013	PRODUCT / SERVICE: Product- Drug Eluting Stents		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Abbott Labs, Abbott Park, IL		
ACCOUNT: 897-362	FISCAL IMPACT NOT TO EXCEED: \$1,200,000.00	GRANT FUNDED / RENEWAL AMOUNT:	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-73-036	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:	

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board of Directors approved contract number H11-73-083 in the amount of \$900,000.00 on 08/26/2011 for the period from 11/01/2011 through 10/31/2013. The drug eluting stents are placed into narrowed, diseased peripheral or coronary arteries and slowly release a drug to block cell proliferation. This prevents fibrosis that together with clots could otherwise block the stented artery.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Abbott Labs to provide drug eluting stents. The stents significantly reduce the risk of in-stent stenosis especially in selected high-risk patients, reducing the need for hospital admission and revascularization. They also reduce the need for repeated angioplasty and coronary artery bypass surgery.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-036 in an amount not to exceed \$1,200,000.00, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

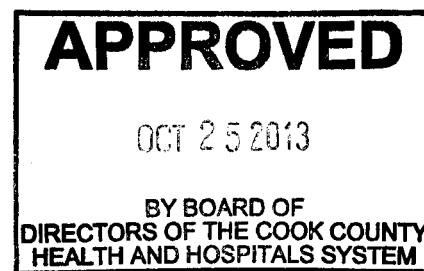
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *Raju*
Ram Raju, M.D., Chief Executive Officer



Request #
14

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>fl</i> Russell F. Kelly, M.D., Chairman, Division of Cardiology		EXECUTIVE SPONSOR: <i>CMF</i> Claudia M. Fegan, M.D., Executive Medical Director, Medical Director Stroger Hospital
DATE: 09/11/2013	PRODUCT / SERVICE: Product - Catheters, guide wires and inflation devices	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Medtronic USA, Minneapolis, MN	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362	GRANT FUNDED RENEWAL AMOUNT: \$707,647.50	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-73-048	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board of Directors approved contract number H11-73-102 in the amount of \$822,838.00 on 11/15/2011 for the period from 10/28/2011 through 10/27/2013. This contract provides a package of products directly from this vendor. An amendment was executed by Supply Chain Management to extend the contract term to 10/31/2013.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Medtronic for bare metal stents and other cath lab devices. The vendor provides catheters, guide wires and inflation devices used during diagnostic procedures and angioplasties.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-048 in an amount not to exceed \$707,647.50, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
15

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Mariellen Mason</i> Mariellen Mason, Manager, Department of Surgery		EXECUTIVE SPONSOR: <i>Tanda Russell</i> Tanda Russell, Executive Director Nursing <i>10/2/13</i>
DATE: 09/11/2013	PRODUCT / SERVICE: Product – Cardiothoracic Surgical Supplies	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Medtronic USA, Minneapolis, MN	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362	GRANT FUNDED RENEWAL AMOUNT: \$600,000.00	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-73-090	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY		

PRIOR CONTRACT HISTORY:

Contract number H10-25-95 was approved by the Cook County Health and Hospitals System Board of Directors on 08/26 2011 in the amount of \$600,000.00 for the period from 04/01/2011 through 03/31/2013. An amendment to extend the term of the contract through 09/30/2013 was approved by Supply Chain Management on 04/01/2013.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Medtronic for heart valves and disposable tubing. The cardiothoracic service line requires a supply of biomechanical and bioprosthetic heart valves and disposables. These products are required to repair mechanical defects of the major valves of the circulatory system enhancing hemodynamic flow throughout the body.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-090 in an amount not to exceed \$600,000.00, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

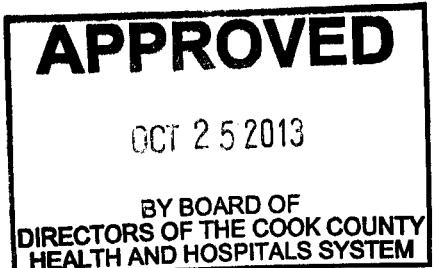
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer



Request #
16

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., Director of Radiology <i>WP</i>		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D. , Executive Medical Director Medical Director Stroger Hospital <i>C Cook</i>
DATE: 08/30/2013	PRODUCT / SERVICE: Product – Computed Tomography (CT) Syringes	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Medrad Inc., Warrendale, PA	
ACCOUNT 897-367	FISCAL IMPACT NOT TO EXCEED: Stroger Hospital \$532,560.00	GRANT FUNDED / RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2014		CONTRACT NUMBER: H13-73-077
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO	
	NON-COMPETITIVE SELECTION METHODOLOGY:	

PRIOR CONTRACT HISTORY:

Contract number H12-73-026 was approved by the Cook County Health and Hospitals System Board of Directors on 05/31/2012 for a one year period in a not to exceed amount of \$644,895.00. The contract was executed for a period of 06/01/2012 thru 05/31/2013 to provide syringes need to be purchased to perform CT, MRI, and Angiography exams. An Amendment was executed effective 06/01/2013 by Supply Chain Management to extend the Contract term until 08/31/2013.

A second Amendment was executed effective 09/01/2013 by Supply Chain Management to extend the Contract term until 10/31/2013.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Medrad, Inc. for Computed Tomography (CT) syringes. The syringes are used with power injectors to perform CT, MRI, and Angiography exams at Stroger Hospital.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-077 in an amount not to exceed \$532,560.00, as needed, for twelve (12) months from 11/01/2013 thru 10/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CHHS CFO: John Cookingham
John Cookingham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
17

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital •
- Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Mariellen Mason</i> 10/21/13 Mariellen Mason, Manager Department of Surgery	EXECUTIVE SPONSOR: <i>Tanda Russell</i> 10/21/13 Tanda Russell, Interim Executive Director Nursing
DATE: 09/25/2013	PRODUCT / SERVICE: Product - Orthopedic Surgical Supplies
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Acumed, Hillsboro OR
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362 \$500,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-073-087
COMPETITIVE SELECTION METHODOLOGY:	
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source	

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board approved contract number H10-25-036 on 8/26/2011. This contract provided for the purchase of orthopedic implants. The contract was in the amount of \$500,000.00 and was a twenty-four (24) month contract from 09/01/2011 thru 08/31/2013.

NEW PROPOSAL JUSTIFICATION:

This is a request to enter into a contract with Acumed for the purchase of their articulating radial head systems for use by our Orthopedic Trauma Surgeons. The articulating systems that are implanted provide a greater range of motion allowing working age adults to reenter the work place.

TERMS OF REQUEST:

This request is to execute contract number H13-073-087 in an amount not to exceed \$500,000.00 as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

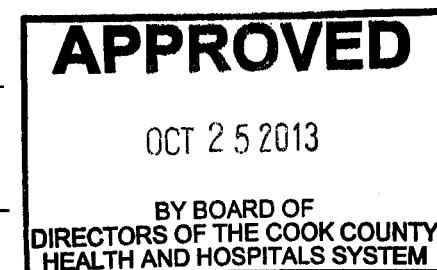
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookingham*
John Cookingham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer



Request #
18

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Mariellen Mason</i> Mariellen Mason, Manager Department of Surgery	EXECUTIVE SPONSOR: <i>Tanda Russell</i> Tanda Russell, Interim Executive Director Nursing
DATE: 09/25/2013	PRODUCT / SERVICE: Products – Vascular supplies, tissue and grafts
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: W. L. Gore, Tempe, AZ
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362 \$400,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-73-085
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO	
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY	

PRIOR CONTRACT HISTORY:

Contract number H11-73-032 was approved by the Cook County Health and Hospitals System Board of Directors on 04/15/2012 for one year from 04/16/2012 thru 04/15/2013. This contract provided for the purchase of intravascular grafts.

NEW PROPOSAL JUSTIFICATION:

This is a request to enter into a contract for the purchase of polyester Intravascular grafts, hernia patches and accessories for use by the Cardiothoracic and Vascular surgeons during vascular, open heart and trauma cases. The grafts are required to repair blood vessels.

TERMS OF REQUEST:

This request is to execute contract number H13-73-085 in an amount not to exceed \$400,000.00, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

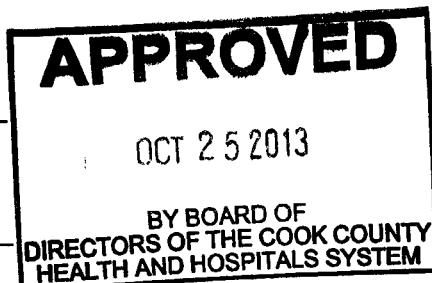
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookingham*
John Cookingham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer



Request #
19

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Russell F. Kelly, M.D.</i> Russell F. Kelly, M.D., Chairman, Division of Cardiology		EXECUTIVE SPONSOR: <i>C. M. Fegan</i> Claudia M. Fegan, M.D., Executive Medical Director/Medical Director Stroger Hospital	
DATE: 09/11/2013	PRODUCT / SERVICE: Product – Transradial Products		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Terumo Medical, Dallas, TX		
ACCOUNT 897-362	FISCAL IMPACT NOT TO EXCEED: \$377,530.00	GRANT FUNDED / RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015		CONTRACT NUMBER: H13-73-037	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO			
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:			

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board of Directors approved contract number H11-73-103 in the amount of \$308,160.00 for the period from 11/16/2011 through 11/15/2013. This contract provided for a line of coronary diagnostic catheters that feature exclusive shapes designed specifically for radial artery procedures.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Terumo to provide Transradial products. Utilizing the radial artery (located in the wrist) as the site to gain access to the heart has several advantages over the more traditional approach. This results in lower rates of bleeding and vascular complications, lower duration of hospitalization, lower overall cost of hospitalization/same-day procedures, and patient comfort/preference.

TERMS OF REQUEST:

This is a request to execute contract number H13-73-037 in an amount not to exceed \$377,530.00, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Durthay Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
20

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., Director of Radiology		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D. , Executive Medical Director / Medical Director Stroger Hospital
DATE: 09/05/2013	PRODUCT / SERVICE: Product - Vascular and Neuro Products	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Cook Medical, Inc., Bloomington IN	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-213 \$300,000.00		GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2014		CONTRACT NUMBER: H13-73-074
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

There is no prior contract history for this vendor.

NEW PROPOSAL JUSTIFICATION:

This request is to enter a contract with Cook Medical to provide Vascular and Neuro products. The use of peripheral stents, balloons, guide wires, guide catheters, embolic devices and ancillary products are required to perform Radiology procedures.

TERMS OF REQUEST:

This request is to execute contract number H13-73-074 in an amount not to exceed \$300,000.00, as needed, for a period of twelve (12) months from 11/01/2013 thru 10/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

CCHHS CFO: John Cookinham
John Cookinham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer

Request #
21

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>elu</i> Russell F. Kelly, M.D., Chairman, Division of Cardiology		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D. <i>Com</i> , Executive Medical Director/Medical Director Stroger Hospital
DATE: 09/11/2013	PRODUCT / SERVICE: Product - Manifold, Catheters and Lab supplies	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Merit Medical Systems, Inc, South Jordan, UT	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362 \$213,195.50	GRANT FUNDED /RENEWAL AMOUNT:	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-25-049	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO		
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System Board approved contract number H11-25-105 on 10/27/2011 in the amount of \$166,416.50 for the period from 11/1/2011 through 10/31/13. This contract provided for cardiology manifolds and multi-port devices used in cardiac catheterization cases. This radiological contract also provided for supplies including catheters, guidewires and sheaths.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Merit Medical to provide catheters and associated Cath Lab supplies. This vendor will provide catheters for pericardiocentesis. This is a diagnostic procedure that removes fluid from around the heart.

TERMS OF REQUEST:

This is a request to execute contract number H13-25-049 in an amount not to exceed \$213,195.50, as needed, for a period of twenty-four (24) months from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*

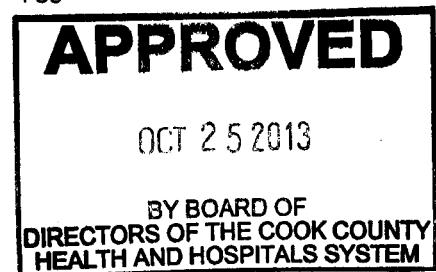
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*

John Cookinham, Chief Financial Officer

CCHHS CEO: *Ram Raju*

Ram Raju, M.D., Chief Executive Officer



Request #
22

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>M.M. 10/1/13</i> Mariellen Mason, Manager Department of Surgery		EXECUTIVE SPONSOR: <i>Tanda Russell</i> Tanda Russell, Interim Executive Director Nursing <i>10/21/13</i>
DATE: 09/25/2013	PRODUCT / SERVICE: Product - Surgical warmers, graspers, retractors gelports scissors	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Applied Medical, Rancho Santa Margarita, CA	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362 \$200,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 11/01/2013 thru 10/31/2015	CONTRACT NUMBER: H13-073-086	
COMPETITIVE SELECTION METHODOLOGY:		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source		

PRIOR CONTRACT HISTORY:

There is no prior contract history with this vendor for the product.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with Applied Medical. This vendor is a sole source provider for GelPort systems. The GelPort system allows surgeons to rapidly alternate between a hand access, straight laparoscopic and open surgical technique to optimize procedural efficiency and clinical outcomes.

TERMS OF REQUEST:

This is a request to execute contract number H13-073-086 in an amount not to exceed \$200,000.00, as needed, for a twenty-four (24) month period from 11/01/2013 thru 10/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookinham*
John Cookinham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
23

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Mariellen Mason 10/21/13</i> Mariellen Mason, Manager Department of Surgery	EXECUTIVE SPONSOR: <i>Tanda Russell 10/21/13</i> Tanda Russell, Interim Executive Director Nursing
DATE: 09/25/2013	PRODUCT / SERVICE: Products - Orthopedic Surgical Supplies
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Biomet, Warsaw, IN
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-362 \$200,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2014	CONTRACT NUMBER: H13-73-088
COMPETITIVE SELECTION METHODOLOGY:	
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Sole Source	

PRIOR CONTRACT HISTORY:

There is no prior contract history for this vendor.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into contract with Biomet for the purchase of Orthopedic Humeral Trays. The exclusive RingLoc® technology offers a true locking mechanism between the humeral tray and bearing. The RingLoc® technology allows for removal and exchange of the bearing without disruption of the humeral tray or stem.

TERMS OF REQUEST:

This request is to execute contract number H13-73-088 in an amount not to exceed \$200,000.00, as needed, for twelve (12) months from 11/01/2013 thru 10/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

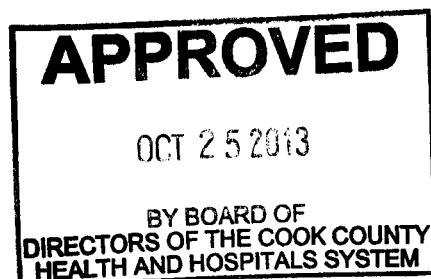
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: *Anthony Rajkumar*
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: *John Cookingham*
John Cookingham, Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, M.D., Chief Executive Officer



Request #
24

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Mark Pisaneschi, M.D., Director of Radiology <i>WP</i>		EXECUTIVE SPONSOR: Claudia M. Fegan, M.D. , Executive Medical Director / Medical Director Stroger Hospital <i>CWF</i>
DATE: 09/05/2013	PRODUCT / SERVICE: Product - Vascular and Neuro Supplies	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: C.R. Bard, Charlotte, NC	
ACCOUNT: FISCAL IMPACT NOT TO EXCEED: 897-213 \$150,000.00		GRANT FUNDED /RENEWAL AMOUNT: N/A
CONTRACT PERIOD: 11/01/2013 thru 10/31/2014		CONTRACT NUMBER: H13-73-061
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: GPO	NON-COMPETITIVE SELECTION METHODOLOGY:	

PRIOR CONTRACT HISTORY:

There is no prior contract history for this vendor.

NEW PROPOSAL JUSTIFICATION:

This request is to enter into a contract with C.R. Bard to provide Vascular and Neuro products. The use of these products will provide stents to open vessels throughout the body. The catheters and ports requested are used for specialty access for dialysis and chemo therapy patients.

TERMS OF REQUEST:

This request is to execute contract number H13-73-061 in an amount not to exceed \$150,000.00, as needed, for a period of twelve (12) months from 11/01/2013 thru 10/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

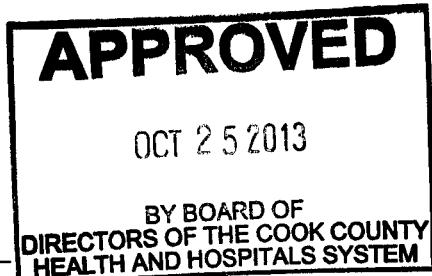
ATTACHMENTS

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO: Anthony Rajkumar
Anthony Rajkumar, Chief Business Officer

CCHHS CFO: John Cookingham
John Cookingham, Chief Financial Officer

CCHHS CEO: Ram Raju
Ram Raju, M.D., Chief Executive Officer



Request #
25

- Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
- John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #2

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD BRIEFING MEMORANDUM**

To: Chair David Carvalho and Members
Cook County Health and Hospitals System Board of Directors

From: Joy Wykowski
Director of Intergovernmental Affairs
Cook County Health and Hospitals System

Subject: October 11, 2013 Finance Committee
Agenda Item III.C. – Seventh Amendment to the Interagency Agreement between the Illinois Department of Healthcare and Family Services and Cook County

PURPOSE OF REQUEST

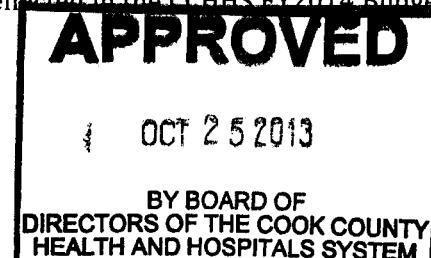
- The purpose of the amendment to this intergovernmental agreement is to allow CCHHS to reduce the first quarter scheduled transfer back to the State General Revenue Fund (GRF) by the County by \$30M. The intention is to help mitigate the negative financial effects of the “backlog” of CountyCare applications at the Department of Human Services.
- This amendment also reflects the increase of the third quarter scheduled transfer back to the State GRF of \$30M.

TIMING OF REQUEST

- Time is of the essence with regard to this amendment because the County must receive the payment involved before the end of their 2013 Fiscal Year which is November 30, 2013.
- This Agreement will be presented to the County Board for approval at its October 23, 2013 meeting, because the System Board does not meet until October 25, 2013 we are bringing this Agreement to the October 11, 2013 Finance Committee.
- To wait until after the System Board October 25th meeting would push the Agreement to the County Board’s November 13, 2013 meeting which is too close to the end of the 2013 Fiscal Year.
- Therefore, consideration by the System Board’s Finance Committee on October 11, 2013 will serve as the System Board’s consideration of this amendment prior to its presentation to the County Board.

BACKGROUND

- The Benefits and Improvement and Protection Act of 2000 (BIPA) was passed by Congress to counter the severe cutbacks in payments resulting from the Balanced Budget Act of 1997.
- Pursuant to the intergovernmental transfer agreement, these funds are split between Cook County and the State of Illinois.
- The amendment to this intergovernmental agreement was reflected in the CCHHS FY2014 Budget Presentation.



TERMS OF AGREEMENT

- Agenda Item III.C. - Seventh Amendment to the Interagency Agreement is presented to the Finance Committee seeking approval to acknowledge this most recent amendment to the Agreement.
- Specifically, the Seventh Amendment provides for adjustments to the quarterly transfer payments.
- For Federal Fiscal Year (FFY) 2014 the first quarter payment will be reduced by \$30 million from \$56,200,000 to \$26,200,000, the second quarter payment will remain at \$93,750,000, and the third quarter payment will be increased by \$30 million from \$93,750,000 to \$123,750,000.
- FFY 2015 and each annual rate period thereafter the quarterly payments will return to \$56,200,000 in the first quarter and \$93,750,000 in the second and third quarters for a total of \$243,700,000 per year.

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #3

COOK COUNTY HEALTH & HOSPITALS SYSTEM

Toni Preckwinkle • President
Cook County Board of Commissioners
Ram Raju MD, MBA, FACS, FACHE
Chief Executive Officer
Cook County Health & Hospitals System



Health & Hospitals System Board Members

David Carvalho • Chairman
Jorge Ramirez • Vice Chairman
Commissioner Jerry Butler
Lewis M. Collens
Ada Mary Guggenheim
M. Hill Hammock
Wayne M. Lerner, DPH, FACHE
Rev. Calvin S. Morris, PhD
Luis Muñoz, MD, MPH
Carmen Velasquez
Dorene P. Wiese, EdD

Date: October 3, 2013

To: David Carvalho, Chairman
Board of Directors, Cook County Health and Hospitals System

Commissioner Jerry Butler, Chairman
Finance Committee, Board of Directors, Cook County Health and Hospitals System

From: Regina M. Besenhofer, System Director Supply Chain Management

Subject: Lease Schedule under replacement Master Lease Agreement with Banc of America
Leasing Corp and Capital Corp., LLC

In August 2010, pursuant to the authorization by this Board, the CCHHS entered into a replacement Master Lease Agreement with Banc of America Leasing and Capital Corp., LLC ("Banc of America") for the purposes of leasing capital equipment beginning in 2010. Under the Master Lease the parties may enter into Lease Schedules with respect to specific items of equipment to be leased.

Under the Master Lease, the interest rate for each Lease Schedule is based upon the three-year United States Treasury Maturity SWAP rate. The amounts payable under each lease schedule may therefore vary monthly depending upon changes in this indicator.

We are requesting you to permit CCHHS to lease four pieces of equipment for the Ophthalmology Department. The lease schedules will not be presented to the Chairman for execution until all proper Procurement processes have been completed including the responsiveness of County Compliance for MBE/WBE participation.

The acquisition cost for these items is \$457,414.37. This equipment will be leased pursuant to four lease schedules under the replacement Master Lease Agreement. The lease schedules shall have a term of 60 months and interest shall be based on the then-current SWAP rate. In the event Banc of America is required to make certain interim payments to the manufacturer at the time of the purchase and equipment delivery, a related agreement will be entered into with Banc of America, in addition to the applicable Lease Schedule, or will be included in the amounts due under the applicable lease schedule at the rate of PRIME minus 1%.

Under the lease schedules, control and use of the equipment will rest entirely with the Health System. The equipment is being acquired by Banc of America based on the Health System's specifications and acquisition pricing secured by the Health System.

APPROVED

OCT 25 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

• Ambulatory & Community Health Network • Cermak Health Services • ~~COOK COUNTY~~ Health •
• John H. Stroger, Jr. Hospital • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health and Hospital System

<u>Asset</u>	<u>Cost</u>	<u>Term</u>	<u>Rate Factor</u>	<u>Payment</u>
Ophthalmology Equipment				
CIRRUS HD OCT 5000 Instrument Suite	\$ 60,655.00	60 Months	0.01667	\$ 1,011.12
OPMI Lumera 700 Microscope Suite	\$ 117,748.62	60 Months	0.01667	\$ 1,962.69
Sonomed Scan and Probe Suite	\$ 132,592.00	60 Months	0.01667	\$ 2,210.31
Spectracls Tracking OCT System	\$ 146,418.75	60 Months	0.01667	\$ 2,440.80
TOTAL	\$ 457,414.37			\$ 7,624.92

Payments stated are assumed in arrears and are reflective of money costs on October 1, 2013

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #4

Executive Summary

October 11, 2013 Finance Committee Meeting

Item III(E) - Proposed Resolutions authorizing signatory updates for five (5) John H. Stroger, Jr. Hospital of Cook County bank accounts held at JP Morgan Chase Bank

Following is a listing of the five (5) operational accounts for Stroger Hospital and their purposes:

• General Fund	Patient fees and miscellaneous revenue collections
• Miscellaneous Refund	Refunds for physician billing, and other non-patient refunds
• Petty Cash	Reimburse petty cash expenditures
• Patient Refund	Refund fee for service overpayments
• Patient Trust Fund	Refund patient personal funds held in safe during inpatient stays

The purpose of the proposed resolutions is:

- 1) To remove former employee(s) that were authorized signors
- 2) To add new authorized signors

On the last business day of each month, all revenue collected and deposited is wired to the County Comptroller's Office, in accordance with the Cook County Ordinance which requires that all fee collections from all agencies be remitted to the County Comptroller on a monthly basis for deposit to the County Treasurer.

For strong internal control purposes, staff who are authorized to wire funds cannot sign checks, and authorized signors cannot wire funds.

RESOLUTION

WHEREAS, the Cook County Board of Commissioners, pursuant to Ordinance 08-O-35, established the Cook County Health and Hospitals System ("CCHHS or System"); and

WHEREAS, the Ordinance established the Cook County Health and Hospitals System Board of Directors and delegated governance of the System to that Board; and

WHEREAS, that Board has the legal authority to open and maintain checking and savings accounts at various banks; and

WHEREAS, it is now necessary to update those persons who are authorized to be signatories on these checking and savings accounts; and

WHEREAS, the checking and/or savings accounts for the John H. Stroger, Jr. Hospital of the Cook County Health and Hospitals System at the JP Morgan Chase Bank, for the following purposes, be updated for the General Fund Account; and

NOW THEREFORE BE IT RESOLVED, that the following are the names of those persons who are authorized to sign checks on the checking and/or savings account and that the signatures of at least two (2) of these persons shall be required on each check:

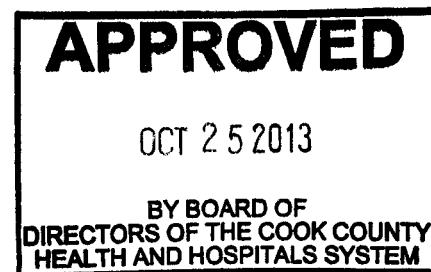
1. Ramanathan Raju, M.D.
2. John Jay Shannon, M.D.
3. John Cookinham
4. Anthony Rajkumar
5. John R. Morales, CPA

and that the following person(s) be deleted as a signatory:

1. Carol Schneider

BE IT FURTHER RESOLVED, that the following are the names of those persons who are authorized to wire or otherwise transfer funds from the John H. Stroger, Jr. Hospital of Cook County accounts to other County of Cook bank accounts:

1. Percy C. Moss, III
2. Steven Kulhanek
3. Dena Townsend
4. Kamlesh Thakrar
5. Ardis Brown
6. Kelli Thomas



BE IT FURTHER RESOLVED, that the Cook County Auditor be directed to audit the checking accounts of said institution at the close of each Fiscal Year or at anytime it sees fit, and to file report(s) therein with the Cook County Board.

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BE IT FURTHER RESOLVED, that any funds drawn on said checking or savings accounts for deposit with the Cook County Treasurer shall be transmitted to the Cook County Comptroller with an itemization of collections and designation of the account in the Office of the Comptroller.

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WHEREAS, the checking and/or savings accounts for the John H. Stroger, Jr. Hospital of the Cook County Health and Hospitals System at the JP Morgan Chase Bank, for the following purposes, be updated for the Miscellaneous Refund Account; and

NOW THEREFORE BE IT RESOLVED, that the following are the names of those persons who are authorized to sign checks on the checking and/or savings account and that the signatures of at least two (2) of these persons shall be required on each check:

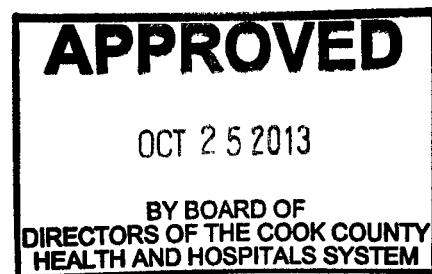
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WHEREAS, the checking and/or savings accounts for the John H. Stroger, Jr. Hospital of the Cook County Health and Hospitals System at the JP Morgan Chase Bank, for the following purposes, be updated for the Petty Cash Account; and

NOW THEREFORE BE IT RESOLVED, that following are the names of those persons who are authorized to sign checks on the checking and/or savings account and that the signatures of at least two (2) of these persons shall be required on each check:

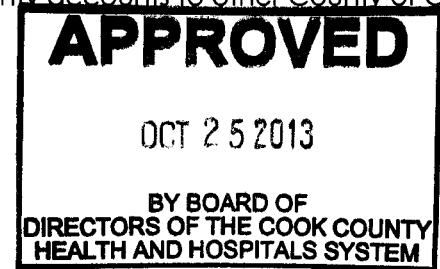
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NOW THEREFORE BE IT RESOLVED, that the following are the names of those persons who are authorized to sign checks on the checking and/or savings account and that the signatures of at least two (2) of these persons shall be required on each check:

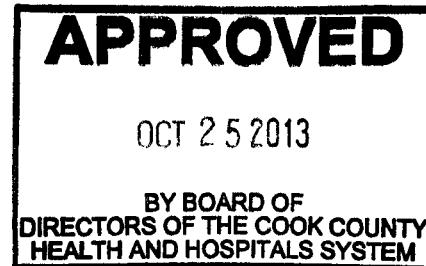
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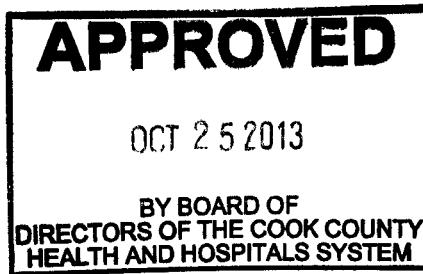
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3. John Cookinham
4. Anthony Rajkumar
5. John R. Morales, CPA
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7. Janelle Caldwell

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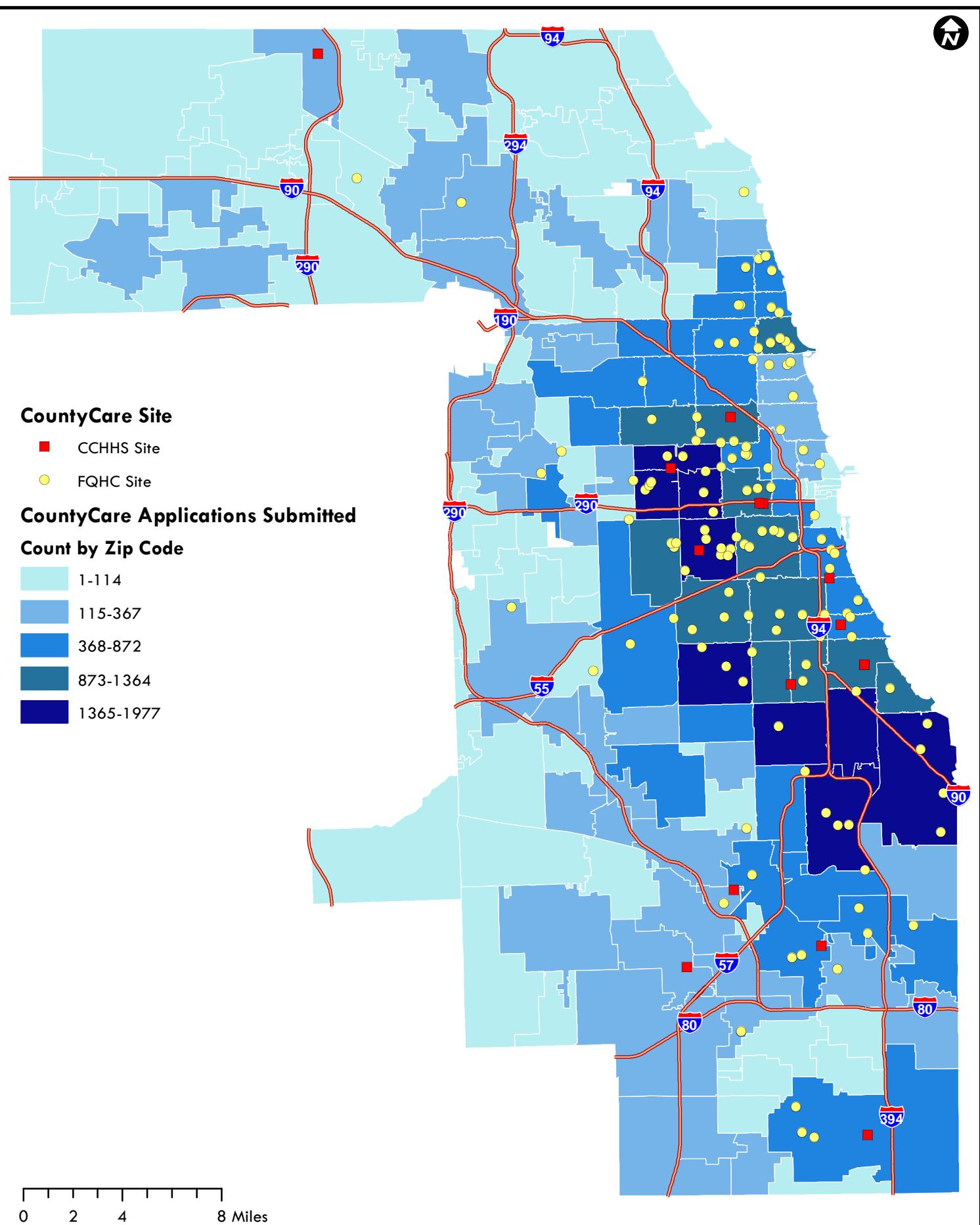
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Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #5

CountyCare Applications Submitted with FQHC and CCHHS Sites as of Sept. 16, 2013



Map prepared on Sept. 18, 2013; cook_CCHHSappSubmtByZip_2013.pdf; Department of Geographic Information Systems Cook County Bureau of Technology
© 2013 Cook County Government

You are not entitled to repackage, resell or distribute this map without the written permission of the Cook County Board of Commissioners.

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #6

Meaningful Use Update

Bala Hota
CIO/CMIO

Meaningful Use Program

A Medicare and Medicaid financial incentive program for the “meaningful use” of ***certified*** EHR technology designed to improve the quality of care

- To be implemented in 3 Stages, beginning in 2011 until 2015
- Includes hospitals and eligible professionals
- Provides financial incentives initially
- Will impose financial sanctions after 2015.

Why institute Meaningful Use?

- Creates a platform of IT functionality across U.S.
- Goal is for interoperability of data across health systems, and enabler of data driven health care

Achieving Meaningful Use

- Install Federally Certified EHR systems
- Use the systems beyond a key threshold for key functional areas
- Initially, receive a subsidy, though Medicare payment penalties emerge later

Eligible Hospital Attestation

- Attested for Medicaid in FY 2011 (Adopt, Implement Upgrade) for Stroger, Provident; Year 1
- Attested for Medicare in FY 2012, Stage 1 MU measures, for Stroger and Provident, Year 1
- Attested for Medicaid FY 2012, Stage 1 MU measures, for Stroger and Provident, Year 2
- Total Incentive Payment to date: \$16,415,061.22 (as of Early Summer 2013)

Eligible Provider Criteria

- Must choose to attest through either the Medicare program or the Medicaid program, but not both.
- Medicaid:
 - 30% Title 19 Medicaid by provider or panel
 - Adopt, Implement, Upgrade, Year 1
 - Demonstrate meaningful use of EHR, Year 2

Eligible Provider Payment Schedule - Medicaid

Medicaid EHR Incentive Payment Schedule for Eligible Professionals

	Medicaid EP Qualifies to Receive First Payment in 2011	Medicaid EP Qualifies to Receive First Payment in 2012	Medicaid EP Qualifies to Receive First Payment in 2013	Medicaid EP Qualifies to Receive First Payment in 2014	Medicaid EP Qualifies to Receive First Payment in 2015	Medicaid EP Qualifies to Receive First Payment in 2016
Payment Amount in 2011	\$21,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Payment Amount in 2012	\$8,500.00	\$21,250.00	\$0.00	\$0.00	\$0.00	\$0.00
Payment Amount in 2013	\$8,500.00	\$8,500.00	\$21,250.00	\$0.00	\$0.00	\$0.00
Payment Amount in 2014	\$8,500.00	\$8,500.00	\$8,500.00	\$21,250.00	\$0.00	\$0.00
Payment Amount in 2015	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$21,250.00	\$0.00
Payment Amount in 2016	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$21,250.00
Payment Amount in 2017	\$0.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00
Payment Amount in 2018	\$0.00	\$0.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00
Payment Amount in 2019	\$0.00	\$0.00	\$0.00	\$8,500.00	\$8,500.00	\$8,500.00
Payment Amount in 2020	\$0.00	\$0.00	\$0.00	\$0.00	\$8,500.00	\$8,500.00
Payment Amount in 2021	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,500.00
TOTAL Incentive Payments	\$63,750.00	\$63,750.00	\$63,750.00	\$63,750.00	\$63,750.00	\$63,750.00

Eligible Provider Attestation in 2012, 2013, and post

- Phase 1: Initial Attestation, Pilot
- Phase 2: Full Attestation, Adoption
- Estimated Payments
 - 2013: \$573,750.00
 - 2014: \$2,992,000.00
 - Total: \$8,903,750.00 by 2018

Next Steps

- Monitor provider payor mix – assess if Medicaid % increase occurring due to County Care
- Audit and feedback of clinical adoption of key EHR metrics
- Stage 2 Meaningful Use –
 - Increased functionality required
 - Go-Live planned 1Q 2014

Cook County Health and Hospitals System
Finance Committee Meeting Minutes
October 11, 2013

ATTACHMENT #7

Cook County Health and Hospitals System

Financial Statements

Year To Date August 31, 2013

As of September 11, 2013

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COOK COUNTY HEALTH & HOSPITALS SYSTEM

MISSION STATEMENT

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors
Cook County Health and Hospitals System

The accompanying financial statements of Cook County Health and Hospitals System and the related Management's Discussion and Analysis for the month ended August 31, 2013 have been prepared by Management who is responsible for their presentation and disclosure. The statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

John Cookinham, Chief Financial Officer

Dorothy M. Loving, Executive Director of Finance

MANAGEMENT'S DISCUSSION AND ANALYSIS

INTRODUCTION

This discussion and analysis provides the readers of the monthly unaudited financial statements of the Cook County Health and Hospital System (CCHHS) with an overview of the financial activities for the month ended August 31, 2013. This discussion focuses on the significant financial issues and major financial activities during the current month. It should be read in conjunction with the accompanying financial statements of the CCHHS.

The CCHHS includes the following entities: John H. Stroger Jr. Hospital (JSH), Oak Forest Health Center (OFC) Provident Hospital (PHCC), the Department of Public Health (DPH), the Ambulatory and Community Health Network (ACHN), the Bureau of Health Services (BHS), CORE Center (for reporting purposes part of Stroger Hospital), and Cermak Health Services (CHS). Starting this fiscal year 2013, we have added the 1115 Waiver. Collectively, these entities provide primary, intermediate, acute, and tertiary medical care to patients, without regard to their ability to pay. The Bureau of Health Services oversees the operational, planning, and policy activities of the CCHHS.

The CCHHS is included in the reporting entity of the Cook County, Illinois, as an enterprise fund. As an enterprise fund, the CCHHS' financial statements are prepared using proprietary fund accounting that focuses on the determination of changes in net assets, financial position, and cash flows in a manner similar to private sector businesses. The financial statements are prepared on an accrual basis of accounting, which recognizes revenue when earned and expenses when incurred.

In 2008 the Cook County Health and Hospital System Board was created by the Cook County Board of Commissioners to provide independent oversight of health care operations, and in 2010 the Cook County Board of Commissioners voted to make the Cook County Health and Hospital System Board permanent.

In 2012 the Cook County Health and Hospitals System and Cook County Board Officials collaborated to cut Medicaid costs, help county taxpayers, and transform Cook County's hospital system by jump-starting national health care reform in Cook County. In October, 2012 the federal government approved the 1115 Medicaid Waiver for Cook County, allowing CCHHS to enroll more than 115,000 individuals who will be eligible for Medicaid in 2014 into a Cook County network with no cost to the state of Illinois.

An 1115 Waiver allows the Cook County's Health System to early enroll certain uninsured patients into Medicaid. Specifically, these are patients who are not currently eligible for Medicaid, but who will be eligible in 2014 under the Accountable Care Act. Many of these individuals are patients who already are being treated by our system without compensation. The Waiver is funded entirely by the federal government.

FINANCIAL HIGHLIGHTS (IN THOUSANDS)

The Cook County Health and Hospitals System finished the nine months with overall revenue of \$655,466 and overall expenses was \$728,455.

Net Patient revenue for the nine months was \$408,428.

Net Patient revenue consists of all charges including automated contractual allowances and bad debt adjustments. Write-off of Bad Debt is a CCHHS Board approved policy.

EHR incentive program revenue was \$6,577.

Other revenue was \$4,233. Other revenue consists primarily of parking revenue.

Patient Accounts Receivable – BEPA System

General

As compared to November 30, 2012, Total Patient Accounts Receivable at the end of August-2013 reduced by 14 to 108 days. Additionally, there was a 5 day increase in this figure, as compared to the previous month's figure.

Days of Revenue Outstanding measures the average number of days charges remain in accounts receivable after service has been rendered before collection activities have been completed, including charity care and bad debt write-offs. Days of Revenue Outstanding is measured in charges, not cash collections.

Days of Revenue Outstanding is a useful tool to measure collection efforts over time (i.e., whether this number is growing or decreasing). This number will be large due to the large number of Self-Pay patients CCHHS services and the processes CCHHS must complete before patient accounts are collected or written-off to bad debt. These processes include, but are not limited to, the following:

- Making an effort to attain third-party insurance coverage, including 1115 waiver and MANG applications;
- Processing charity care applications;
- Sending three (3) monthly statements before accounts are turned over to collections;
- Placing accounts bi-monthly with the collection agency; and
- Permitting patients to pay their account balances over time (time payment).

Total billed accounts grew by \$41.272M (14.0%) as compared to the November-2012 balance. As compared to the previous month, this figure increased by \$20.791M (6.9%). The growth in this figure indicates more accounts are moving to a billed status, but a decreasing number of accounts are completing the collection process, which includes charity care and bad debt write-offs.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS' claims on a per-diem and Medicare pays CCHHS' claims based upon the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs are part of the collection process and will not result in actual cash collections. Finally, the reimbursement for 1115 Waiver patients is made through a per-member-per-month payment, not a claim-by-claim basis.

Inpatient Accounts Receivable – BEPA System

Discharged Not Final Billed

Inpatient discharged but not final billed accounts at the end of August-2013 increased by \$2.596M (29.4%), as compared the November 30, 2012 balance and increased by \$2.559M (22.3%), as compared to the previous month's balance. This indicates that fewer inpatient accounts are moving to a "Billed" status, as compared to the previous month.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS' claims on a per-diem and Medicare pays CCHHS' claims based upon the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs are part of the collection process and will not result in actual cash collections. Finally, the reimbursement for 1115 Waiver patients is made through a per-member-per-month payment, not a claim-by-claim basis.

Billed Inpatient Accounts

Billed inpatient accounts at the end of August-2013 increased by \$26.374M (16.9%) as compared to the November 30, 2012 balance. This figure grew by \$10.821M (6.7%) compared to the previous month's total.

The increase in this number indicates more inpatient accounts are moving to a "Billed" status, but fewer accounts had the collection process completed than in the previous month. This growth results in a lower number of accounts are being removed from active accounts receivable. CCHHS' collection process includes charity care and bad debt write-offs.

The change in this figure does not translate dollar-for-dollar into actual cash receipts, as Medicaid pays CCHHS' claims on a per-diem and Medicare pays CCHHS' claims based up on the diagnosis, regardless of charges on the patient accounts. Additionally, charity care and bad debt write-offs are part of the collection process and will not result in actual cash collections. Finally, the reimbursement for 1115 Waiver patients is made through a per-member-per-month payment, not a claim-by-claim basis.

Outpatient Accounts Receivable – BEPA System

Unbilled Outpatient Accounts

The balance of unbilled outpatient accounts decreased by \$3.810M (-22.0%) by the end of August-2013, as compared to the level of unbilled accounts as of November 30, 2012.

This balance, as of the end of this month, was \$0.648M (5.4%) larger than the previous month's balance. This indicates that fewer outpatient accounts are moving to a "Billed" status, as compared to the previous month.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid's and Medicare's reimbursement configuration.

Billed Outpatient Accounts

The billed outpatient accounts receivable at the end of August-2013 grew by \$14.899M (10.7%), as compared to the balance as of November 30, 2012. This figure is \$9.970M (7.2%) greater than last month's figure.

The growth in this figure indicates that fewer Out-Patient accounts had their collection and write-off related activities completed, as compared to the prior month.

The change in this figure does not translate dollar-for-dollar into actual cash receipts due to Medicaid and Medicare's reimbursement configuration and to charity care and bad debt write-offs.

Carelink Program Activities (Charity Care)

The volume and dollar amounts written-off to charity care are as follows:

	Number of Accounts for August-2013	Value of Accounts for August-2013	Cumulative Number of Accounts Through August-2013	Cumulative Value of Accounts Through August-2013
In-Patient	596	\$ 8.236M	5,364	\$ 70.910M
Out-Patient	33,639	\$ 7.363M	272,283	\$ 125.248M
Totals	34,235	\$ 15.599M	277,647	\$ 196.158M

The above data does not include bad-debt write-offs; it includes only the amounts written-off directly to charity care.

Operating Expenses at the end of nine months was \$728.455M broken down as follows:

Salaries and Wages - \$379.984M
Benefits - \$104.153M
Supplies - \$80.637M
Purchased Services, Rental, and Other - \$122.462M
Insurance - \$8.817M
Depreciation - \$25.464M
Utilities - \$6.939M

Nonoperating Revenue was \$235.066M. The largest portions of this are attributed to cigarette tax in the amount of \$87.026M and property tax in the amount of \$59.689M. Sales tax revenues are recognized by CCHHS when earned; this occurs when the underlying sales transactions occur. The amount recorded as *Due from State of Illinois - Sales Tax* represents the amounts earned by CCHHS, however, the cash is not yet received from the state. There is a 3 months lag from the time of the underlying sales transaction to the receipt of funds.

Taxes collected for the Health to date have been fully credited to the Health Fund except as mentioned in the previous paragraph.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the CCHHS financial statements. CCHHS basic monthly unaudited financial statements are comprised of fund financial statements.

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CCHHS, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Accounts Receivable Comparison
Cook County Health and Hospitals System

Fiscal Year 2013	December-2012	January-2013	February-2013	March-2013	April-2013	May-2013	June-2013	July-2013	August-2013
	BEPA								
Inpatient									
In-House	\$ 10,694,624.53	\$ 14,197,840.36	\$ 17,083,585.46	\$ 16,412,265.48	\$ 11,795,112.59	\$ 9,859,969.43	\$ 13,475,435.09	\$ 13,387,877.68	\$ 11,543,712.49
Discharged Not Final Billed	\$ 8,483,063.30	\$ 9,622,149.26	\$ 11,043,885.00	\$ 9,058,452.64	\$ 11,661,562.81	\$ 11,966,835.57	\$ 11,486,667.51	\$ 8,862,674.36	\$ 11,421,748.50
Billed	\$ 153,028,241.07	\$ 154,871,251.62	\$ 160,358,506.05	\$ 166,885,757.25	\$ 176,838,728.63	\$ 156,324,233.75	\$ 161,918,349.18	\$ 171,797,882.43	\$ 182,618,954.54
Total Inpatient Accounts Receivable	\$ 172,205,928.90	\$ 178,691,241.24	\$ 188,485,976.51	\$ 192,356,475.37	\$ 200,295,404.03	\$ 178,151,038.75	\$ 186,880,451.78	\$ 194,048,434.47	\$ 205,584,415.53
Outpatient									
Unbilled	\$ 18,351,510.68	\$ 19,430,163.88	\$ 17,924,674.17	\$ 19,189,961.92	\$ 21,075,425.14	\$ 15,169,287.02	\$ 12,046,059.44	\$ 12,873,691.45	\$ 13,521,300.20
Billed	\$ 134,201,903.14	\$ 123,927,492.43	\$ 124,359,198.61	\$ 126,829,842.41	\$ 126,820,237.35	\$ 129,446,089.76	\$ 138,860,934.18	\$ 143,557,425.49	\$ 153,527,578.16
Total Outpatient Accounts Receivable	\$ 152,553,413.82	\$ 143,357,656.31	\$ 142,283,872.78	\$ 146,019,804.33	\$ 147,895,662.49	\$ 144,615,376.78	\$ 150,906,993.62	\$ 156,431,116.94	\$ 167,048,878.36
Combined Inpatient and Outpatient A/R									
Unbilled	\$ 37,529,198.51	\$ 43,250,153.50	\$ 46,052,144.63	\$ 44,660,680.04	\$ 44,532,100.54	\$ 36,996,092.02	\$ 37,008,162.04	\$ 35,124,243.49	\$ 36,486,761.19
Billed	\$ 287,230,144.21	\$ 278,798,744.05	\$ 284,717,704.66	\$ 293,715,599.66	\$ 303,658,965.98	\$ 285,770,323.51	\$ 300,779,283.36	\$ 315,355,307.92	\$ 336,146,532.70
Total IP and OP Accounts Receivable	\$ 324,759,342.72	\$ 322,048,897.55	\$ 330,769,849.29	\$ 338,376,279.70	\$ 348,191,066.52	\$ 322,766,415.53	\$ 337,787,445.40	\$ 350,479,551.41	\$ 372,633,293.89
Average Daily Revenue	\$ 2,797,555.00	\$ 2,957,056.00	\$ 3,222,942.00	\$ 3,416,191.00	\$ 3,482,248.00	\$ 3,491,792.00	\$ 3,471,627.00	\$ 3,410,158.00	\$ 3,452,015.00
Days of Revenue Outstanding	116	109	103	99	100	92	97	103	108

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
August 31, 2013

	Stroger Hospital	ACHN (Clinics)	1115 Waiver	Stroger. ACHN & 1115 Waiver	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
ASSETS												
CURRENT ASSETS:												
Cash and cash equivalents:												
Cash in banks	1,114	0		1,114	146	85		1,345				1,345
Cash held by Cook Co Treas	669,537		6,133	675,670	87,521	141,593		904,784	128,622		(1,033,047)	359
Due from working cash fund	60,540	34,607		95,147				95,147			(13,134)	82,013
Total cash & cash equivalent	731,191	34,608	6,133	771,932	87,666	141,678		1,001,276	128,622		(1,046,181)	83,717
Property taxes receivable:												
Tax levy - current year	21,037	24,796		45,833	2,746	3,752	2,124	54,455	6,051			60,506
Tax levy - prior year	8,357	9,880		18,237	1,564	1,478	851	22,129	2,362			24,492
Total property taxes rec	29,395	34,675		64,070	4,310	5,230	2,975	76,584	8,414			84,998
Receivables:												
Patient AR-net of allowances	46,770			46,770		8,221		54,992				54,992
Third-party settlements	3,511			3,511	18	300		3,830				3,830
Other receivables	463	11		475	0	12	0	487		1		488
Due from State - sales taxes	4,089	4,505		8,594	1,212	1,973	392	12,170	1,657	3,393		17,220
Total receivables	54,834	4,516		59,350	1,230	10,507	392	71,479	1,657	3,394		76,530
Inventories		1,036		1,036	121	1,077		2,234		313		2,547
TOTAL CURRENT ASSETS	816,455	73,799	6,133	896,388	93,327	158,492	3,367	1,151,573	138,692	3,708	(1,046,181)	247,792
CAPITAL ASSETS:												
Depreciable assets - net	353,155	5,832		358,987	23,461	20,705	12,367	415,520	1,950	638		418,107
TOTAL ASSETS	1,169,611	79,631	6,133	1,255,375	116,789	179,196	15,733	1,567,093	140,642	4,346	(1,046,181)	665,899

Cook County Health Facilities
Combining Balance Sheet of General Funds (Unaudited)
(In Thousands)
August 31, 2013

	Stroger Hospital	ACHN (Clinics)	1115 Waiver	Stroger, ACHN & 1115 Waiver	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Intra-Activity Eliminations	Grand Total
LIABILITIES & NET POSITION												
CURRENT LIABILITIES:												
Due to Cook County Treasurer		95,006		95,006			873,787	968,793		77,388	(1,046,181)	
Accounts payable	14,362	377		14,738	158	1,856	19,010	35,762	575	28		36,365
Accrued salaries, wages, & other liabilities	6,172	778	126	7,076	134	636	951	8,797	1	813		9,611
Compensated absences	4,186	550		4,737	76	488	567	5,868	227	397		6,493
Deferred revenue	84,534			84,534		13,439		97,973				97,973
Due to other co govt funds	21			21	10	5		36	7			43
Due to others	674			674	19			693				693
Interacct (payable)receivable	51,886	90,303	778	142,968	(300)	39,469	(189,473)	(7,336)	2	7,334		
TOTAL CURRENT LIABILITIES	161,836	187,014	904	349,754	98	55,893	704,842	1,110,586	812	85,960	(1,046,181)	151,177
LONG-TERM LIABILITIES:												
Compensated absences	23,722	3,118		26,840	432	2,768	3,213	33,253	946	2,251		36,450
Reserve-tax objection suits	5,115	3,054		8,170	1,222	1,571	296	11,259	1,300			12,559
TOTAL LIABILITIES	190,673	193,187	904	384,764	1,751	60,232	708,352	1,155,098	3,058	88,211	(1,046,181)	200,186
NET POSITION:												
Investment in capital assets	353,155	5,832		358,987	23,461	20,705	12,367	415,520	1,950	638		418,107
Beginning balance	663,868	(246,778)	(389)	416,701	90,594	103,310	(587,952)	22,653	126,907	(54,429)		95,131
Bond depreciation	17,225	637		17,863	1,916	1,455	3,910	25,142	163	158		25,464
Excess revenue (expenses)	(55,311)	126,752	5,618	77,060	(933)	(6,505)	(120,943)	(51,321)	8,564	(30,232)		(72,989)
Ending balance	978,937	(113,556)	5,229	870,611	115,038	118,965	(692,618)	411,995	137,583	(83,865)		465,713
TOTAL LIABILITIES & NET POSITION	1,169,611	79,631	6,133	1,255,375	116,789	179,196	15,733	1,567,093	140,642	4,345	(1,046,181)	665,899

Cook County Health Facilities
Combining Income Statement of General Funds (Unaudited)
(In Thousands)
August 31, 2013

	Stroger Hospital	ACHN (Clinics)	1115 Waiver	Stroger. ACHN & 1115 Waiver	O F C (Oak Forest)	Provident Hospital	Bureau of Health	Hospitals Total	Dept of Public Health	Cermak	Grand Total
REVENUE:											
Net patient service revenue	242,566	112,249	36,857		391,672	4	16,753		408,428		408,428
Grant revenue										1,161	1,161
EHR incentive program revenue	5,479				5,479		1,098		6,577		6,577
Other revenue	2,980	458			3,438	272	191	34	3,936	292	5
Total Revenue:	251,025	112,707	36,857		400,589	276	18,042	34	418,941	1,454	5
OPERATING EXPENSES:											
Salaries and wages	242,309	32,566	2,485		277,360	5,503	22,577	35,659	341,099	8,013	30,872
Employee benefits	64,058	9,421	573		74,052	3,135	7,227	9,365	93,779	2,757	7,616
Supplies	23,477	11,138	11,680		46,295	716	3,166	29,077	79,254	87	1,296
Purchased svcs, rental & other	40,272	4,469	16,748		61,490	1,289	6,818	50,986	120,583	790	1,089
Insurance expense	5,013	1,285			6,298	395	600	686	7,978	199	639
Depreciation	17,225	637			17,863	1,916	1,455	3,910	25,142	163	158
Utilities	4,137	88			4,225	800	735	1,158	6,917	19	3
TOTAL OPERATING EXPENSES	396,491	59,605	31,485		487,582	13,753	42,578	130,840	674,753	12,028	41,674
GAIN (LOSS) FROM OPERATIONS	(145,467)	53,102	5,372		(86,993)	(13,477)	(24,536)	(130,806)	(255,812)	(10,574)	(41,669)
NONOPERATING REVENUE:											
Property taxes	20,779	24,481			45,260	2,698	3,688	2,097	53,743	5,945	59,689
Sales taxes	9,720	10,708			20,427	2,880	4,690	931	28,928	2,406	8,065
Cigarette taxes	30,458	32,389			62,847	5,992	6,212	2,815	77,866	9,160	87,026
Other Tobacco Product taxes	1,545	1,663			3,208	302	311	144	3,965	390	4,356
Fire Arms taxes	104				104				104		104
Interest income	5	0			5	0	0	0	6	0	6
Retirement plan contribution	27,544	4,409	247		32,200	672	3,131	3,875	39,878	1,236	3,371
TOTAL NONOPERATING REVENUE	90,156	73,650	247		164,053	12,544	18,031	9,863	204,491	19,138	11,437
NET INCOME (LOSS)	(55,311)	126,752	5,618		77,060	(933)	(6,505)	(120,943)	(51,321)	8,564	(30,232)
											(72,989)

Note: The above accounts (i.e., Inventory, Supplies Expense, etc.) affected by the implementation and installation of the Lawson Inventory/Accounts Payable module, by the Supply Chain Management group, do not have correct year-to-date balances starting the month of January 2013; related transactions are still in contention and in the process of getting management approval for posting onto the Lawson general ledger system.

Cook County Health Facilities
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	<u>July 31, 2013</u>	<u>Inc (Dec)</u>	<u>August 31, 2013</u>
REVENUE:			
Net patient service revenue	286,160	122,268	408,428
Grant revenue	1,161		1,161
EHR incentive program revenue	6,577		6,577
Other revenue	<u>3,822</u>	411	4,233
Total Revenue	<u>297,720</u>	122,680	420,400
OPERATING EXPENSES:			
Salaries and wages	336,934	43,050	379,984
Employee benefits	92,583	11,569	104,153
Supplies	68,523	12,114	80,637
Purchased svcs, rental & other	106,872	15,589	122,462
Insurance expense	7,845	972	8,817
Depreciation	22,634	2,829	25,464
Utilities	<u>5,597</u>	1,342	6,939
TOTAL OPERATING EXPENSES	<u>640,989</u>	87,466	728,455
GAIN (LOSS) FROM OPERATIONS	<u>(343,268)</u>	35,214	<u>(308,055)</u>
NONOPERATING REVENUE:			
Property taxes	53,393	6,296	59,689
Sales taxes	38,328	1,072	39,399
Cigarette taxes	72,822	14,204	87,026
Other tobacco product taxes	3,966	390	4,356
Fire Arms taxes	73	31	104
Interest income	6		6
Retirement plan contribution	<u>39,323</u>	5,162	44,485
TOTAL NONOPERATING REVENUE	<u>207,911</u>	27,155	235,066
NET INCOME (LOSS)	<u>(135,358)</u>	62,368	<u>(72,989)</u>

Stroger Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	July 31, 2013	Inc (Dec)	August 31, 2013
REVENUE:			
Net patient service revenue	152,930	89,636	242,566
EHR incentive program revenue	5,479		5,479
Other revenue	2,608	372	2,980
Total Revenue	161,016	90,008	251,025
OPERATING EXPENSES:			
Salaries and wages	215,151	27,157	242,309
Employee benefits	56,955	7,103	64,058
Supplies	23,332	145	23,477
Purchased svs, rental & other	36,339	3,933	40,272
Insurance expense	4,456	557	5,013
Depreciation	15,311	1,914	17,225
Utilities	3,130	1,007	4,137
TOTAL OPERATING EXPENSES	354,676	41,816	396,491
GAIN (LOSS) FROM OPERATIONS	(193,659)	48,193	(145,467)
NONOPERATING REVENUE:			
Property taxes	18,586	2,193	20,779
Sales taxes	9,102	618	9,720
Cigarette taxes	25,819	4,639	30,458
Other tobacco product taxes	1,397	148	1,545
Fire Arms taxes	73	31	104
Interest income	5		5
Retirement plan contribution	24,484	3,060	27,544
TOTAL NONOPERATING REVENUE	79,466	10,690	90,156
NET INCOME (LOSS)	(114,193)	58,882	(55,311)

Note: Net Patient Revenue includes \$90.5 millions of BIPA collected in August of which \$67.9 millions was recorded as accrued revenue (representing 9 months of our fiscal year). The balance was recorded as deferred revenue which will be amortized over the remaining months of the fiscal year.

ACHN (Clinics)
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	July 31, 2013	Inc (Dec)	August 31, 2013
REVENUE:			
Net patient service revenue	97,679	14,570	112,249
Other revenue	458		458
Total Revenue	98,137	14,570	112,707
OPERATING EXPENSES:			
Salaries and wages	29,125	3,441	32,566
Employee benefits	8,376	1,045	9,421
Supplies	9,632	1,506	11,138
Purchased svs, rental & other	4,059	410	4,469
Insurance expense	1,143	142	1,285
Depreciation	567	71	637
Utilities	75	13	88
TOTAL OPERATING EXPENSES	52,977	6,628	59,605
GAIN (LOSS) FROM OPERATIONS	45,160	7,942	53,102
NONOPERATING REVENUE:			
Property taxes	21,898	2,583	24,481
Sales taxes	10,027	681	10,708
Cigarette taxes	26,920	5,469	32,389
Other tobacco product taxes	1,488	175	1,663
Interest income	0		0
Retirement plan contribution	3,919	490	4,409
TOTAL NONOPERATING REVENUE	64,252	9,398	73,650
NET INCOME (LOSS)	109,412	17,340	126,752

1115 Waiver
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	<u>July 31, 2013</u>	<u>Inc (Dec)</u>	<u>August 31, 2013</u>
REVENUE:			
Net patient service revenue	23,906	12,951	36,857
Total Revenue	23,906	12,951	36,857
OPERATING EXPENSES:			
Salaries and wages	1,927	557	2,485
Employee benefits	489	84	573
Supplies	11,680		11,680
Purchased svcs, rental & other	13,806	2,942	16,748
TOTAL OPERATING EXPENSES	27,902	3,583	31,485
GAIN (LOSS) FROM OPERATIONS	(3,996)	9,367	5,372
NONOPERATING REVENUE:			
Retirement plan contribution	247		247
TOTAL NONOPERATING REVENUE	247		247
NET INCOME (LOSS)	(3,996)	9,614	5,618

Note: The increase in retirement plan contribution is the result of estimated accruals (including prior months) which was recorded in August.

Oak Forest Health Center
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	<u>July 31, 2013</u>	<u>Inc (Dec)</u>	<u>August 31, 2013</u>
REVENUE:			
Net patient service revenue	(56)	60	4
Other revenue	248	24	272
Total Revenue	192	84	276
OPERATING EXPENSES:			
Salaries and wages	4,908	595	5,503
Employee benefits	2,787	348	3,135
Supplies	626	90	716
Purchased svs, rental & other	1,226	63	1,289
Insurance expense	358	37	395
Depreciation	1,703	213	1,916
Utilities	721	79	800
TOTAL OPERATING EXPENSES	12,329	1,425	13,753
GAIN (LOSS) FROM OPERATIONS	(12,137)	(1,340)	(13,477)
NONOPERATING REVENUE:			
Property taxes	2,420	278	2,698
Sales taxes	2,697	183	2,880
Cigarette taxes	5,128	864	5,992
Other tobacco product taxes	275	28	302
Interest income	0		0
Retirement plan contribution	598	75	672
TOTAL NONOPERATING REVENUE	11,116	1,428	12,544
NET INCOME (LOSS)	(1,020)	87	(933)

Notes:

Patient revenue for Oak Forest are recorded in Stroger Hospital and/or Ambulatory Clinics.

The increase in net patient revenue is the result of 3rd party settlement accruals on 2007, 2009 & 2011 cost report.

Provident Hospital
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	July 31, 2013	Inc (Dec)	August 31, 2013
REVENUE:			
Net patient service revenue	11,701	5,052	16,753
EHR incentive program revenue	1,098		1,098
Other revenue	182	9	191
Total Revenue	12,982	5,060	18,042
OPERATING EXPENSES:			
Salaries and wages	19,796	2,782	22,577
Employee benefits	6,426	802	7,227
Supplies	957	2,209	3,166
Purchased svcs, rental & other	6,210	608	6,818
Insurance expense	533	67	600
Depreciation	1,293	162	1,455
Utilities	621	113	735
TOTAL OPERATING EXPENSES	35,836	6,742	42,578
GAIN (LOSS) FROM OPERATIONS	(22,854)	(1,681)	(24,536)
NONOPERATING REVENUE:			
Property taxes	3,298	391	3,688
Sales taxes	4,391	298	4,690
Cigarette taxes	5,384	828	6,212
Other tobacco product taxes	284	26	311
Interest income	0		0
Retirement plan contribution	2,783	348	3,131
TOTAL NONOPERATING REVENUE	16,140	1,891	18,031
NET INCOME (LOSS)	(6,714)	210	(6,505)

Note: Net Patient Revenue includes \$3.2 millions of BIPA collected in August of which \$2.4 millions was recorded as accrued revenue (representing 9 months of our fiscal year). The balance was recorded as deferred revenue which will be amortized over the remaining months of the fiscal year.

Bureau of Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	<u>July 31, 2013</u>	<u>Inc (Dec)</u>	<u>August 31, 2013</u>
REVENUE:			
Other revenue	34	0	34
Total Revenue	34	0	34
OPERATING EXPENSES:			
Salaries and wages	31,519	4,140	35,659
Employee benefits	8,325	1,039	9,365
Supplies	20,945	8,132	29,077
Purchased svcs, rental & other	43,538	7,449	50,986
Insurance expense	610	76	686
Depreciation	3,475	434	3,910
Utilities	1,030	129	1,158
TOTAL OPERATING EXPENSES	109,441	21,399	130,840
GAIN (LOSS) FROM OPERATIONS	(109,407)	(21,399)	(130,806)
NONOPERATING REVENUE:			
Property taxes	1,876	221	2,097
Sales taxes	872	59	931
Cigarette taxes	2,347	468	2,815
Other tobacco product taxes	129	15	144
Interest income	0		0
Retirement plan contribution	3,445	431	3,875
TOTAL NONOPERATING REVENUE	8,668	1,194	9,863
NET INCOME (LOSS)	(100,738)	(20,205)	(120,943)

Dept of Public Health
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	July 31, 2013	Inc (Dec)	August 31, 2013
REVENUE:			
Grant revenue	1,161		1,161
Other revenue	287	5	292
Total Revenue	1,448	5	1,454
OPERATING EXPENSES:			
Salaries and wages	7,171	842	8,013
Employee benefits	2,452	305	2,757
Supplies	84	4	87
Purchased svs, rental & other	690	100	790
Insurance expense	177	22	199
Depreciation	145	18	163
Utilities	17	1	19
TOTAL OPERATING EXPENSES	10,736	1,292	12,028
GAIN (LOSS) FROM OPERATIONS	(9,288)	(1,286)	(10,574)
NONOPERATING REVENUE:			
Property taxes	5,315	630	5,945
Sales taxes	3,687	(1,281)	2,406
Cigarette taxes	7,225	1,935	9,160
Other tobacco product taxes	393	(2)	390
Interest income	0		0
Retirement plan contribution	1,099	137	1,236
TOTAL NONOPERATING REVENUE	17,719	1,419	19,138
NET INCOME (LOSS)	8,431	133	8,564

Note: The decrease in Sales Tax and Other Tobacco Product Tax are the result of allocation adjustments made by the Cook County Comptroller's Office.

Cermak
Comparative Income Statement of General Funds (Unaudited)
(In Thousands)
Year to Date August 31, 2013

	July 31, 2013	Inc (Dec)	August 31, 2013
REVENUE:			
Other revenue	4	0	5
Total Revenue	4	0	5
OPERATING EXPENSES:			
Salaries and wages	27,337	3,536	30,872
Employee benefits	6,772	844	7,616
Supplies	1,267	29	1,296
Purchased svcs, rental & other	1,004	85	1,089
Insurance expense	568	71	639
Depreciation	141	18	158
Utilities	3	3	3
TOTAL OPERATING EXPENSES	37,092	4,581	41,674
GAIN (LOSS) FROM OPERATIONS	(37,088)	(4,581)	(41,669)
NONOPERATING REVENUE:			
Sales taxes	7,552	513	8,065
Interest income	0		0
Retirement plan contribution	2,997	375	3,371
TOTAL NONOPERATING REVENUE	10,549	888	11,437
NET INCOME (LOSS)	(26,539)	(3,693)	(30,232)

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FINANCIAL STATEMENT DISCLOSURE CHECKLIST
Fiscal Year 2013

OBJECTIVE:

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

DISCLOSURE PRINCIPLES:

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

<u>Yes, N/A, No?</u>	<u>If no, state reason (immaterial, estimated, etc.)</u>
----------------------	--

FINANCIAL STATEMENT REFERENCES:

1. Do the financial statements reference footnotes (MD&A) or selected information?

Yes _____

GENERAL DISCLOSURES:

A. Estimates:

1. General disclosure about use of estimates (MD&A)?
 2. Disclosure of possible changes in estimates?

Yes _____
 Yes _____

B. Vulnerabilities do to concentrations in following areas disclosed?:

1. Customers?
 2. Suppliers?
 3. Lenders?
 4. Products?
 5. Supply of materials, labor or supplies?
 6. Location of assets in geographic area?

Yes _____
 Yes _____
 Yes _____
 Yes _____
 Yes _____
 Yes _____

C. Related parties (FASB 57):

1. Known common control and economic dependency disclosure?
 2. Known transactions with related parties disclosed?

Yes _____
 Yes _____

OTHER DISCLOSURE AREAS TO BE CONSIDERED:

1. Method of consolidations?
 2. Accounting changes including changes in GAAP and in estimates?
 3. Business combinations?
 4. Discontinues operations?
 5. Going concern?

Yes _____
 Yes _____
 Yes _____
 Yes _____
 Yes _____

COMMENTS:

Completed by _____
 Reviewed by _____

Date _____
 Date _____

Cook County Health and Hospitals System

Financial Operations and Statistical Reports
(Non GAAP)

For the Month Ended August 31, 2013

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1. Actual vs. Budget – Cash Receipts	3 - 5
2. Actual vs. Budget – Expenses per Adjusted Patient Days .	6
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Note: Case mix report will not be available until after September 15, 2013.

Final Cash Report

For the Month August-2013

Cumulative Cash Summary Through August-2013

SHCC	Actual	Budget	Variance	SHCC	Actual	Budget	Variance
Medicare	\$ 5,120,158	\$ 4,243,399	\$ 876,759	Medicare	\$ 45,801,779	\$ 37,506,169	\$ 8,295,610
Medicaid	6,838,825	9,861,380	(3,022,555)	Medicaid	80,324,086	96,148,455	(15,824,369)
Other	2,783,940	1,659,804	1,124,136	Other	18,369,868	14,670,528	3,699,340
Physician Billing	705,600	948,933	(243,333)	Physician Billing	6,447,379	8,594,453	(2,147,074)
Medicaid Retrospective Payment	-	-	-	Medicaid Retrospective Payment	-	-	-
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	3,045,362	-	3,045,362
Vendor Payments From Revenue				Pharmacy Billing	-	-	-
Pharmacy Billing	-	-	-	Collection Agency	(373,687)	-	(373,687)
Collection Agency	(49,308)	-	(49,308)	Revenue Enhancement	(1,459,397)	-	(1,459,397)
Revenue Enhancement	(558,795)	-	(558,795)	Physician Billing Refunds	(27,066)	-	(27,066)
Physician Billing Refunds	-	-	-	Meaningful Use	6,394,888	5,713,969	680,119
Meaningful Use	-	646,471	(646,471)	CountyCare / 1115	34,498,146	88,196,481	(53,698,335)
CountyCare / 1115	12,121,764	25,628,448	(13,506,684)	Waiver - Capitation	1,527,610	-	1,527,610
Waiver -				Administrative Fees			
Administrative Fees	800,000	-	800,000	Physician Contract			
Physician Contract				Payments & Revenues	357,058	717,969	(360,911)
Payments & Revenues	29,679	81,230	(51,551)	Totals	\$ 194,905,226	\$ 251,548,024	\$ (56,642,798)
Totals	\$ 27,791,863	\$ 43,069,665	\$ (15,277,802)				

PHCC	Actual	Budget	Variance	PHCC	Actual	Budget	Variance
Medicare	\$ 162,833	\$ 219,708	\$ (56,875)	Medicare	\$ 634,283	\$ 1,941,934	\$ (1,307,651)
Medicaid	410,042	416,047	(6,005)	Medicaid	5,003,659	4,056,459	947,200
Other	105,256	103,848	1,408	Other	903,929	917,880	(13,951)
Physician Billing	48,709	43,177	5,532	Physician Billing	575,001	391,058	183,943
Medicaid Retrospective Payment	-	-	-	Medicaid Retrospective Payment	-	-	-
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	1,032,208	-	1,032,208
Vendor Payments From Revenue				Pharmacy Billing	(28,468)	-	(28,468)
Pharmacy Billing	(6,608)	-	(6,608)	Collection Agency	(18,426)	-	(18,426)
Collection Agency	(2,519)	-	(2,519)	Revenue Enhancement	-	-	-
Revenue Enhancement	-	-	-	Physician Billing Refunds	-	-	-
Physician Billing Refunds	-	-	-	Meaningful Use	1,799,956	818,170	981,786
Meaningful Use	-	92,567	(92,567)	CountyCare / 1115	2,358,849	6,030,528	(3,671,679)
CountyCare / 1115	828,839	1,752,372	(923,533)	Waiver - Capitation	-	-	-
Waiver -				Administrative Fees	-	-	-
Administrative Fees	-	-	-	Physician Contract	-	-	-
Physician Contract				Payments & Revenues	-	-	-
Payments & Revenues	-	-	-	Totals	\$ 12,260,991	\$ 14,156,029	\$ (1,895,038)
Totals	\$ 1,546,552	\$ 2,627,719	\$ (1,081,167)				

OFHC	Actual	Budget	Variance	OFHC	Actual	Budget	Variance
Medicare	\$ -	\$ 26,092	\$ (26,092)	Medicare	\$ 41,638	\$ 230,621	\$ (188,983)
Medicaid	262,611	125,531	137,080	Medicaid	2,046,660	1,223,928	822,732
Other	26,430	39,817	(13,387)	Other	358,270	351,932	6,338
Physician Billing	30,951	12,050	18,901	Physician Billing	272,866	109,135	163,731
Medicaid Retrospective Payment	-	-	-	Medicaid Retrospective Payment	-	-	-
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	925,566	-	925,566
Vendor Payments From Revenue				Vendor Payments From Revenue	-	-	-
Pharmacy Billing	-	-	-	Pharmacy Billing	-	-	-
Collection Agency	(447)	-	(447)	Collection Agency	(5,875)	-	(5,875)
Revenue Enhancement	-	-	-	Revenue Enhancement	-	-	-
Physician Billing Refunds	-	-	-	Physician Billing Refunds	-	-	-
Meaningful Use	-	-	-	Meaningful Use	-	-	-
CountyCare / 1115	-	-	-	CountyCare / 1115	-	-	-
Waiver - Capitation	-	-	-	Waiver - Capitation	-	-	-
CountyCare / 1115	-	-	-	CountyCare / 1115	-	-	-
Waiver -				Waiver -	-	-	-
Administrative Fees	-	-	-	Administrative Fees	-	-	-
Physician Contract				Physician Contract	-	-	-
Payments & Revenues	-	-	-	Payments & Revenues	-	-	-
Totals	\$ 319,545	\$ 203,490	\$ 116,055	Totals	\$ 3,639,125	\$ 1,915,616	\$ 1,723,509

SYSTEM	Actual	Budget	Variance	SYSTEM	Actual	Budget	Variance
Medicare	\$ 5,282,991	\$ 4,489,199	\$ 793,792	Medicare	\$ 46,477,700	\$ 39,678,724	\$ 6,798,976
Medicaid	7,511,478	10,402,958	(2,891,480)	Medicaid	87,374,405	101,428,842	(14,054,437)
Other	2,915,626	1,803,469	1,112,157	Other	19,632,067	15,940,340	3,691,727
Physician Billing	785,260	1,004,160	(218,900)	Physician Billing	7,295,246	9,094,646	(1,799,400)
Medicaid Retrospective Payment	-	-	-	Medicaid Retrospective Payment	-	-	-
UPL Medicaid Payment	-	-	-	UPL Medicaid Payment	5,003,136	-	5,003,136
Vendor Payments From Revenue				Vendor Payments From Revenue			
Pharmacy Billing	(6,608)	-	(6,608)	Pharmacy Billing	(28,468)	-	(28,468)
Collection Agency	(52,274)	-	(52,274)	Collection Agency	(397,988)	-	(397,988)
Revenue Enhancement	(558,795)	-	(558,795)	Revenue Enhancement	(1,459,397)	-	(1,459,397)
Physician Billing Refunds	-	-	-	Physician Billing Refunds	(27,066)	-	(27,066)
Physician Contract				Physician Contract	-	-	-
Payments & Revenues	29,679	81,230	(51,551)	Payments & Revenues	357,058	717,969	(360,911)
Meaningful Use	-	739,038	(739,038)	Meaningful Use	8,194,044	6,532,139	1,661,905
CountyCare / 1115	-	-	-	CountyCare / 1115	-	-	-
Waiver - Capitation	12,950,603	27,380,820	(14,430,217)	Waiver - Capitation	36,856,995	94,227,009	(57,370,014)
CountyCare / 1115	-	-	-	CountyCare / 1115	-	-	-
Waiver -				Waiver -	-	-	-
Administrative Fees	800,000	-	800,000	Administrative Fees	1,527,610	-	1,527,610
DSH	13,528,186	12,567,309	960,871	DSH	119,831,920	113,105,781	6,726,139
Retro-Active DSH	-	-	-	Retro-Active DSH	10,374,628	-	10,374,628
BIPA	93,750,000	93,751,000	(1,000)	BIPA	93,900,000	93,751,000	149,000
Medicaid Malpractice Retro	-	-	-	Medicaid Malpractice Retro	-	-	-
Totals	\$ 136,936,146	\$ 152,219,183	\$ (15,283,037)	Totals	\$ 434,911,890	\$ 474,476,450	\$ (39,564,560)

Included in SHCC's cumulative Medicare revenue for FY 2013 are cost report settlements totaling \$4,889,764.

PHCC has returned \$980,957 in Medicare cost reports settlements this fiscal year.

The OHFC Medicare revenue is negative this month due to a cost report settlement paid during July-2013.

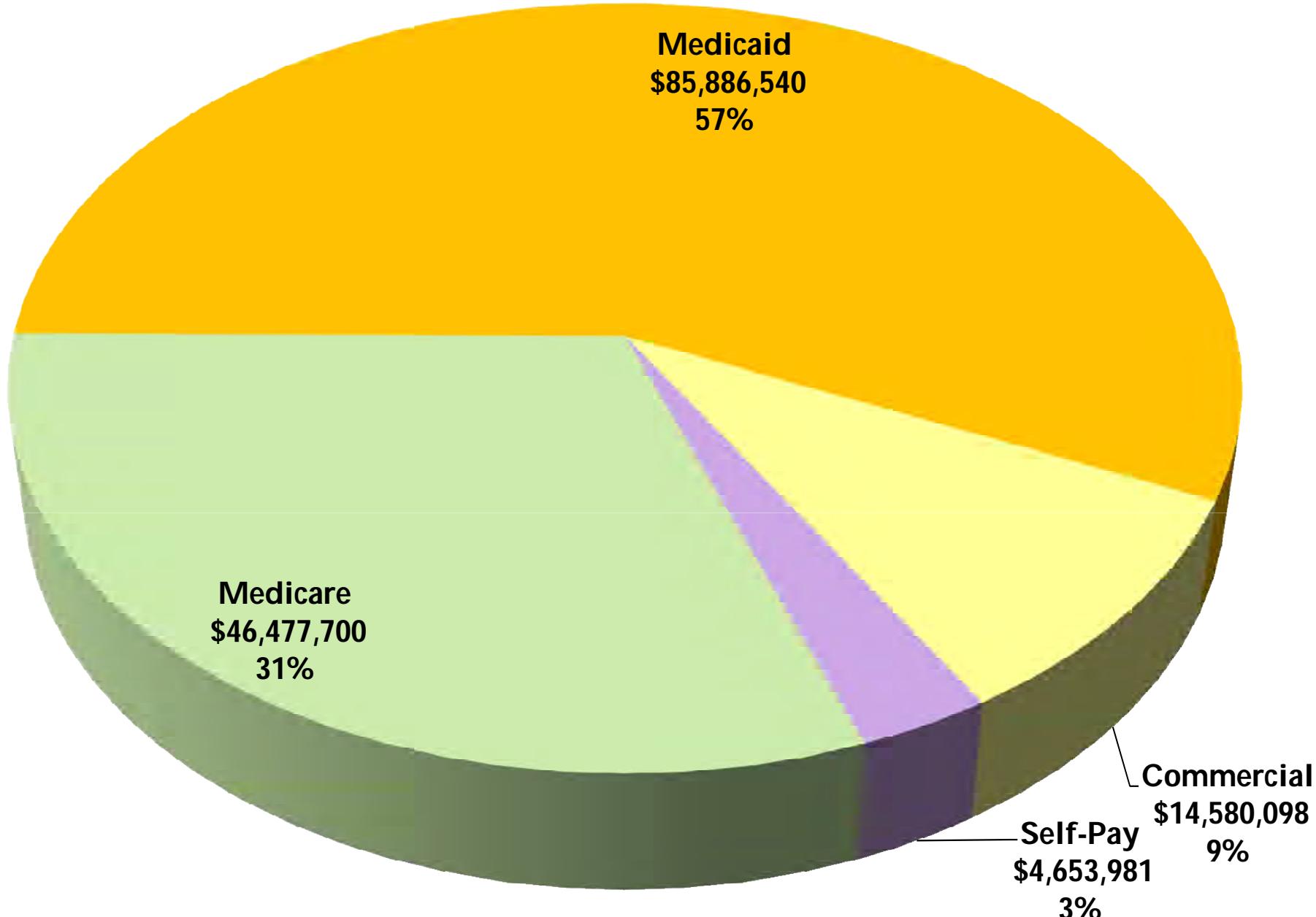
OFHC has returned \$61,169 in Medicare cost reports settlements this fiscal year.

The Medicaid fee-for-service revenue through the IGT covers the period beginning week ended 06/19/13 - 07/17/13.

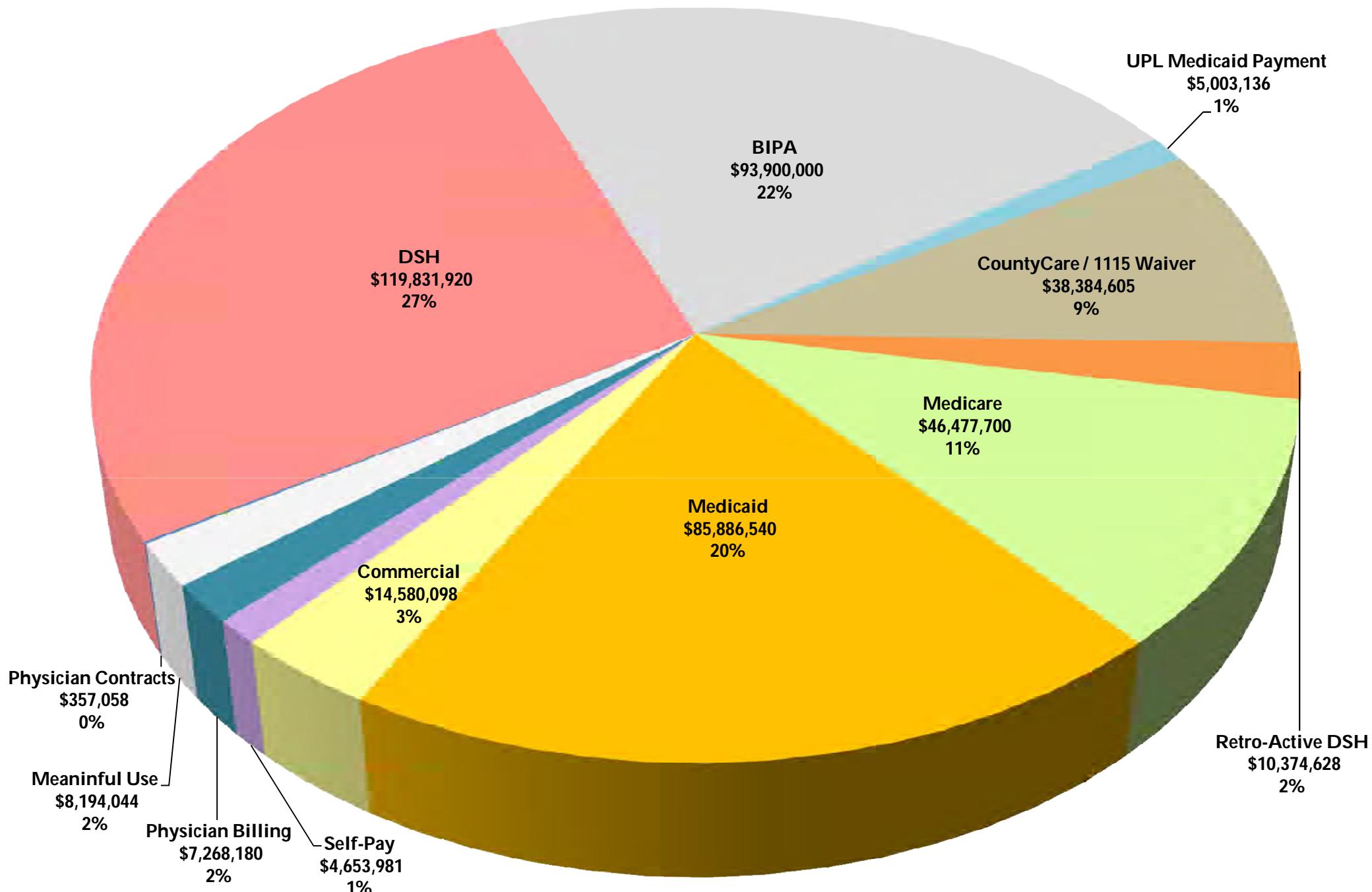
Vendor Payments From Revenue are payments out of revenue posted by the County Comptroller. Pharmacy Billing and Revenue Enhancement payments are reductions to Medicaid revenue. Collection Agency payments are reductions to Self-Pay (Other) revenue. Physician Billing payments include refunds processed by CCHHS. Included in the "Revenue Enhancement" totals are payments to the state for supplemental workers hired to help clear the Medicaid backlog.

The Meaningful Use budget is spread over 12 months, as it is not known in which month this payment will be received. Meaningful Use includes both the Medicare and Medicaid portions.

CCHHS Cumulative Net Patient Fee Cash Receipts Through August-2013



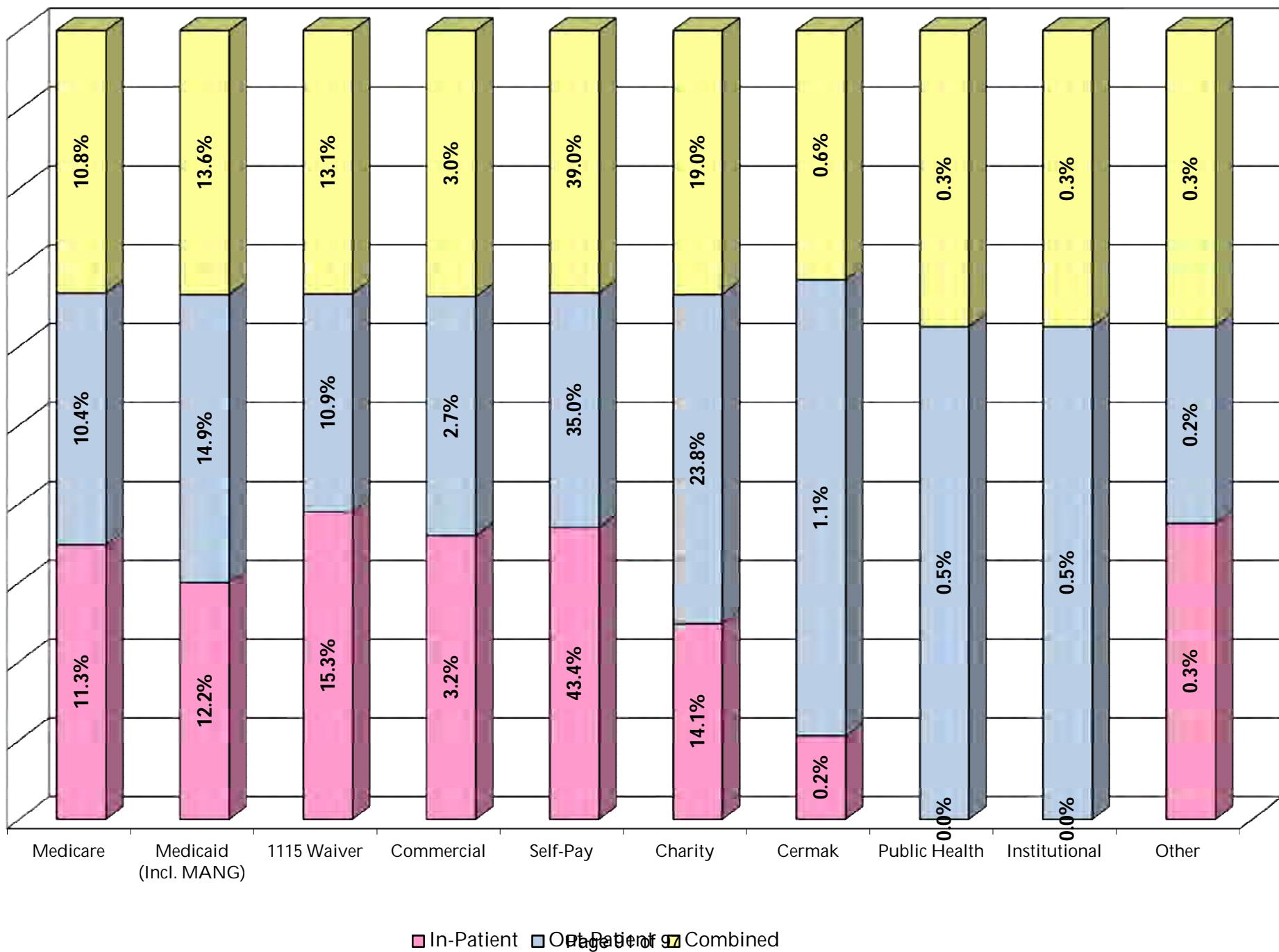
CCHHS Cumulative Total Net Cash Receipts Through August-2013



**Cook County Health Facilities
System Expenses per Adjusted Patient Days
Budget and Actual (Non-GAAP Budget Basis)
As of August 31, 2013**

<u>Institution</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Stroger	\$ 4,168	\$ 4,067	-2.48%
Provident	\$ 4,062	\$ 3,895	-4.29%

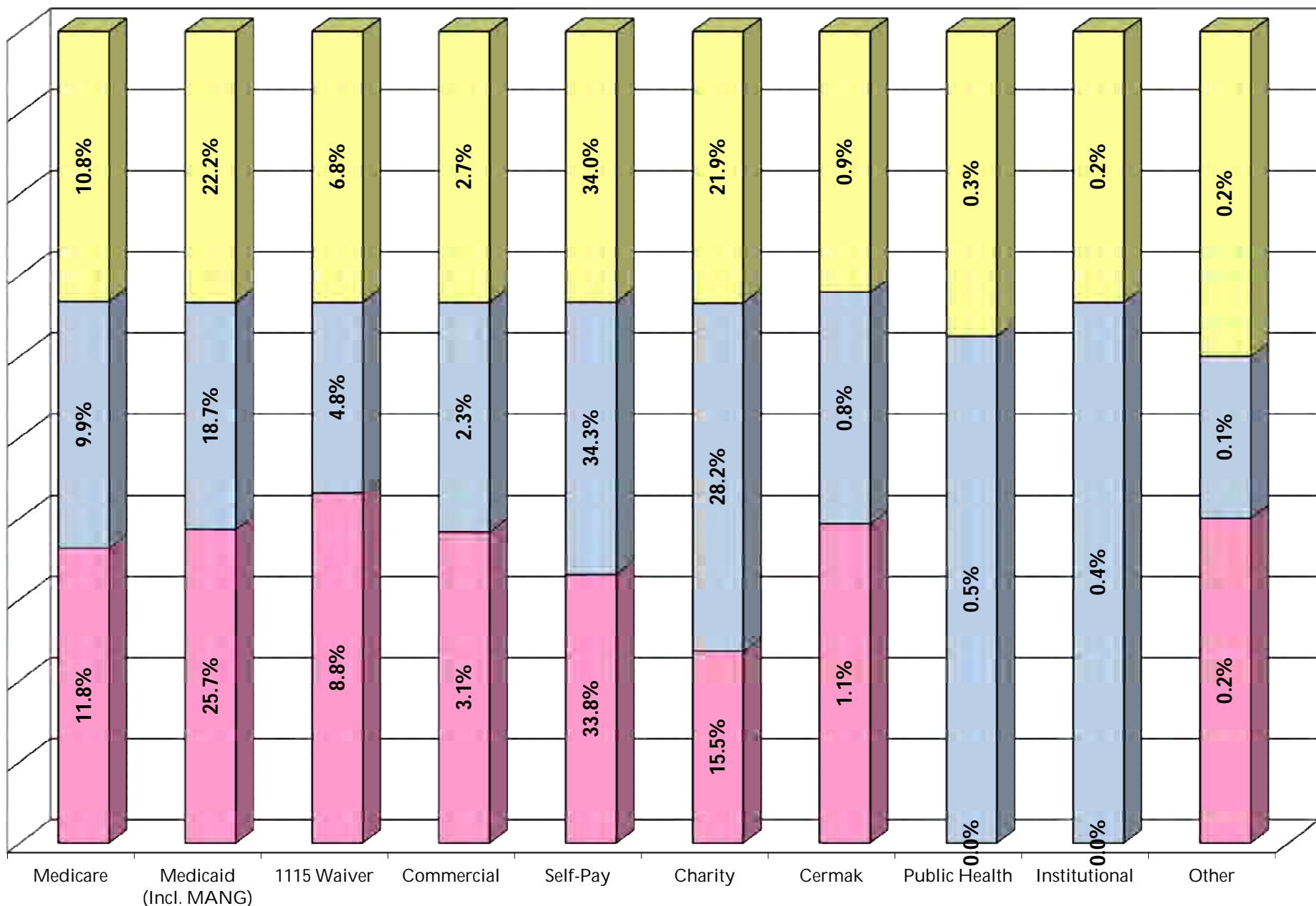
CCHHS IP, OP, And Combined Payer Mix For Aug-2013 (Based Upon Charges)
Assumes 30% Of Accounts Accepted By Vendor Successfully Converted To Medicaid



- The data in this graph is based upon charges.

- Other includes Grants, Risk Management, and Workman's Compensation.

Cumulative CCHHS IP, OP, And Combined Payer Mix Through Aug-2013 (Based Upon Charges)
Assumes 30% Of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



- The data in this graph is based upon charges.

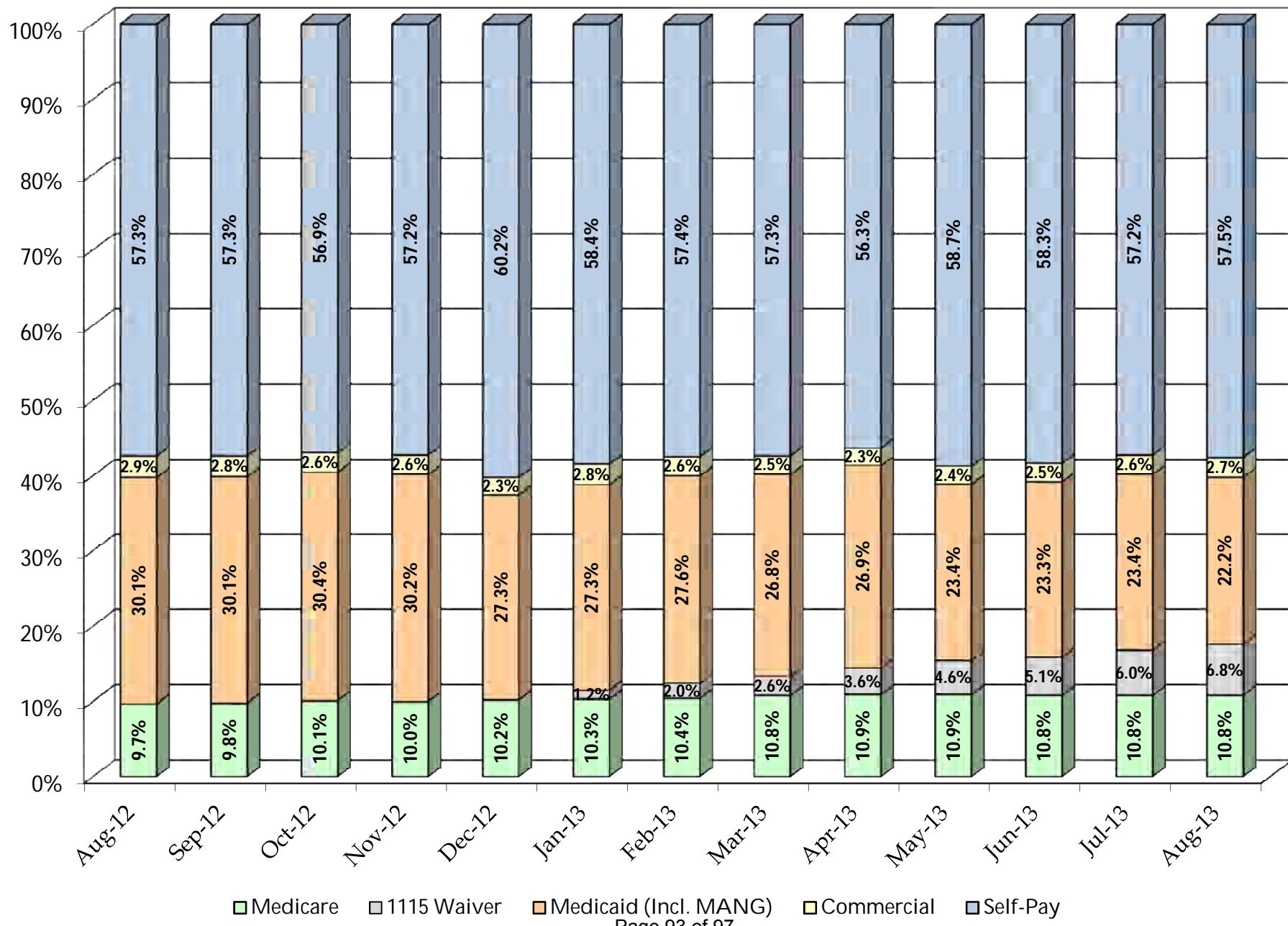
- Other includes Grants, Risk Management, and Workman's Compensation.

IP And OP Cumulative Combined Payer Mix Comparison (Based Upon Charges)

Cook County Health And Hospitals System

Prior 13 Months Ending Aug-2013

Assumes 30% of Accounts Accepted By Eligibility Vendor Successfully Converted To Medicaid



CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
August-2013

Admissions

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	231	209	22	20	15	5	251	224	27
Medicaid	360	681	(321)	20	25	(5)	380	706	(326)
Medicaid-Pending	1	-	1	-	-	-	1	-	1
1115 Waiver	118	-	118	8	-	8	126	-	126
Commercial	44	44	-	4	6	(2)	48	50	(2)
Self-Pay	985	1,116	(131)	60	95	(35)	1,045	1,211	(166)
Charity	248	-	248	13	-	13	261	-	261
Cermak	42	-	42	-	-	-	42	-	42
Grants	-	-	-	-	-	-	-	-	-
Institutional	-	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-	-
Workmens' Compensation	3	-	3	-	-	-	3	-	3
Total Admissions	2,032	2,050	(18)	125	141	(16)	2,157	2,191	(34)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	1,015	1,032	(17)	93	76	17	1,108	1,108	-
Medicaid	1,665	3,378	(1,713)	84	91	(7)	1,749	3,469	(1,720)
Medicaid-Pending	2	-	2	-	-	-	2	-	2
1115 Waiver	590	-	590	27	-	27	617	-	617
Commercial	260	353	(93)	11	11	-	271	364	(93)
Self-Pay	4,711	4,858	(147)	218	339	(121)	4,929	5,197	(268)
Charity	1,028	-	1,028	49	-	49	1,077	-	1,077
Cermak	165	-	165	-	-	-	165	-	165
Grants	19	-	19	-	-	-	19	-	19
Institutional	-	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-	-
Workmens' Compensation	31	-	31	-	-	-	31	-	31
Total Patient Days	9,486	9,621	(135)	482	517	(35)	9,968	10,138	(170)

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	1,978	2,364	(386)	345	340	5	2,323	2,704	(381)
Medicaid	3,243	7,737	(4,494)	312	407	(95)	3,555	8,144	(4,589)
Medicaid-Pending	4	-	4	-	-	-	4	-	4
1115 Waiver	1,150	-	1,150	100	-	100	1,250	-	1,250
Commercial	507	809	(302)	41	49	(8)	548	858	(310)
Self-Pay	9,180	11,126	(1,946)	810	388	422	9,990	11,514	(1,524)
Charity	2,003	-	2,003	182	-	182	2,185	-	2,185
Cermak	322	-	322	-	-	-	322	-	322
Grants	37	-	37	-	-	-	37	-	37
Institutional	-	-	-	-	-	-	-	-	-
Public Health	-	-	-	-	-	-	-	-	-
Workmens' Compensation	60	-	60	-	-	-	60	-	60
Total Adjusted Patient Days	18,484	22,036	(3,552)	1,790	1,184	606	20,274	23,220	(2,946)

Average Length of Stay

Payer Type	Stroger Hospital			Provident Hospital		
	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	4.5	4.8	(0.3)	4.6	3.7	0.9
Medicaid	5.0	4.8	0.2	5.0	3.7	1.3
Medicaid-Pending	3.5	4.8	(1.3)	-	-	-
1115 Waiver	5.1	4.8	0.3	2.9	3.7	(0.8)
Commercial	5.9	4.8	1.1	2.8	3.7	(0.9)
Self-Pay	4.5	4.8	(0.3)	3.5	3.7	(0.2)
Charity	4.2	4.8	(0.6)	3.6	3.7	(0.1)
Grants	25.0	4.8	20.2	-	-	-
Cermak	4.1	4.8	(0.7)	-	-	-
Institutional	-	-	-	-	-	-
Public Health	-	-	-	-	-	-
Workmens' Compensation	8.5	4.8	3.7	-	-	-
Overall Average LOS	4.6	4.8	(0.2)	3.8	3.7	0.1

-The primary insurance has been used to determine "Payer Type".

-The "Payer Type" represents the financial class in which the patient presented to CCHHS; not necessarily the final financial class for the patient.

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative For Fiscal Year 2013 Through August-2013

Admissions

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	2,197	1,849	348	148	171	(23)	2,345	2,020	325
Medicaid	4,637	5,562	(925)	197	215	(18)	4,834	5,777	(943)
Medicaid-Pending	14	-	14	-	-	-	14	-	14
1115 Waiver	482	-	482	43	-	43	525	-	525
Commercial	387	540	(153)	24	27	(3)	411	567	(156)
Self-Pay	7,464	9,788	(2,324)	509	847	(338)	7,973	10,635	(2,662)
Charity	2,258	-	2,258	169	-	169	2,427	-	2,427
Cermak	257	-	257	1	-	1	258	-	258
Grants	2	-	2	-	-	-	2	-	2
Institutional	2	-	2	-	-	-	2	-	2
Public Health	6	-	6	1	-	1	7	-	7
Workmens' Compensation	10	-	10	-	-	-	10	-	10
Total Admissions	17,716	17,739	(23)	1,092	1,260	(168)	18,808	18,999	(191)

Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	9,705	9,123	582	638	670	(32)	10,343	9,793	550
Medicaid	22,905	29,858	(6,953)	820	802	18	23,725	30,660	(6,935)
Medicaid-Pending	42	-	42	6	-	6	48	-	48
1115 Waiver	2,386	-	2,386	175	-	175	2,561	-	2,561
Commercial	2,265	3,122	(857)	77	100	(23)	2,342	3,222	(880)
Self-Pay	35,405	42,939	(7,534)	1,994	2,993	(999)	37,399	45,932	(8,533)
Charity	9,168	-	9,168	603	-	603	9,771	-	9,771
Cermak	1,010	-	1,010	1	-	1	1,011	-	1,011
Grants	33	-	33	-	-	-	33	-	33
Institutional	29	-	29	-	-	-	29	-	29
Public Health	27	-	27	2	-	2	29	-	29
Workmens' Compensation	100	-	100	-	-	-	100	-	100
Total Patient Days	83,075	85,042	(1,967)	4,316	4,565	(249)	87,391	89,607	(2,216)

Adjusted Patient Days

Payer Type	Stroger Hospital			Provident Hospital			System Total		
	Actual	Budget	Variance	Actual	Budget	Variance	Actual	Budget	Variance
Medicare	18,785	20,328	(1,543)	2,170	2,800	(630)	20,955	23,128	(2,173)
Medicaid	44,119	66,454	(22,335)	2,749	3,363	(614)	46,868	69,817	(22,949)
Medicaid-Pending	83	-	83	20	-	20	103	-	103
1115 Waiver	4,639	-	4,639	609	-	609	5,248	-	5,248
Commercial	4,390	6,962	(2,572)	263	420	(157)	4,653	7,382	(2,729)
Self-Pay	68,532	95,712	(27,180)	6,700	7,296	(596)	75,232	103,008	(27,776)
Charity	17,746	-	17,746	2,013	-	2,013	19,759	-	19,759
Cermak	1,956	-	1,956	3	-	3	1,959	-	1,959
Grants	65	-	65	-	-	-	65	-	65
Institutional	57	-	57	-	-	-	57	-	57
Public Health	53	-	53	7	-	7	60	-	60
Workmens' Compensation	195	-	195	-	-	-	195	-	195
Total Adjusted Patient Days	160,620	189,456	(28,836)	14,534	13,879	655	175,154	203,335	(28,181)

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Emergency Room And Immediate Care Visits For August-2013

Stroger Hospital

Payer Type	ER Patients		Total Visits			Payer Type	Treated		Visits		
	Treated And Released	Admissions From ER	Before Elopess	ER Elopess	Total Visits & Elopess		And Released	Admissions From ER	Before Elopess	ER Elopess	Total Visits & Elopess
Medicare	506	192	698	67	765	Medicare	168	17	185	13	198
Medicaid	1,149	215	1,364	164	1,528	Medicaid	368	19	387	61	448
Medicaid-Pending	5	-	5	-	5	Medicaid-Pending	2	-	2	-	2
1115 Waiver	557	80	637	64	701	1115 Waiver	217	7	224	20	244
Commercial	249	34	283	18	301	Commercial	70	4	74	4	78
Self-Pay	5,366	758	6,124	739	6,863	Self-Pay	1,656	54	1,710	158	1,868
Charity	770	166	936	89	1,025	Charity	202	12	214	10	224
Cermak	54	37	91	-	91	Cermak	1	-	1	-	1
Grants & Research	3	-	3	-	3	Grants & Research	-	-	-	-	-
Public Health	10	-	10	6	16	Public Health	1	-	1	-	1
Institutional	15	-	15	-	15	Institutional	3	-	3	-	3
Workmens' Compensation	1	2	3	-	3	Workmens' Compensation	1	-	1	-	1
Totals	8,685	1,484	10,169	1,147	11,316	Totals	2,689	113	2,802	266	3,068
Budget			10,619			Budget			2,795		
Variance			(450)			Variance			7		

Oak Forest Health Center

Payer Type	Immediate Care Visits	
	Treated And Released	Admissions From ER
Medicare	58	
Medicaid	69	
Medicaid-Pending	-	
1115 Waiver	119	
Commercial	25	
Self-Pay	897	
Charity	198	
Cermak	-	
Grants & Research	-	
Public Health	-	
Institutional	1	
Workmens' Compensation	-	
Totals	1,367	
Budget		1,661
Variance		(294)

Percent Of Admissions From Emergency Room For Month Of August-2013

	SHCC	PHCC	CCHHS
ER Admissions	1,484	113	1,597
Total Admissons	2,032	125	2,157
% of ER Admissions	73%	90%	74%

ER and Immediate Care Total

Payer Type	ER Patients			Total Visits			Payer Type	ER and Immediate Care Visits with Elopess			
	Treated And Released	Admissions From ER	Immediate Care Visits	Before Elopess	ER Elopess	Total Visits & Elopess		Treated And Released	Admissions From ER	Before Elopess	ER Elopess
Medicare	674	209	58	941	80	1,021	Medicare	674	209	58	941
Medicaid	1,517	234	69	1,820	225	2,045	Medicaid	1,517	234	69	1,820
Medicaid-Pending	7	-	-	7	-	7	Medicaid-Pending	7	-	-	7
1115 Waiver	774	87	119	980	84	1,064	1115 Waiver	774	87	119	980
Commercial	319	38	25	382	22	404	Commercial	319	38	25	382
Self-Pay	7,022	812	897	8,731	897	9,628	Self-Pay	7,022	812	897	8,731
Charity	972	178	198	1,348	99	1,447	Charity	972	178	198	1,348
Cermak	55	37	-	92	-	92	Cermak	55	37	-	92
Grants & Research	3	-	-	3	-	3	Grants & Research	3	-	-	3
Public Health	11	-	-	11	6	17	Public Health	11	-	-	11
Institutional	18	-	1	19	-	19	Institutional	18	-	1	19
Workmens' Compensation	2	2	-	4	-	4	Workmens' Compensation	2	2	-	4
Totals	11,374	1,597	1,367	14,338	1,413	15,751	Totals	11,374	1,597	1,367	14,338
ER and Immediate Care Budget				15,075			ER and Immediate Care Budget				15,075
Variance				(737)			Variance				(737)

Emergency Room Elope Percentage For Month Of August-2013

	SHCC	PHCC	CCHHS
ER Elopess	1,147	266	1,413
Total Visits with Elopess	11,316	3,068	14,384
% of ER Elopess	10%	9%	10%

(This data does not include Immediate Care Visits. It includes ER data only.)

Notes:

- ER Elopess are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- The "Payer Type" represents the financial class in which the patient presented to CCHHS; it is not necessarily the final financial class for the patient, especially for Self-Pay patients.

CCHHS Utilization Factors
Assumes 30% of Accounts Accepted by Eligibility Vendor Successfully Converted to Medicaid
Cumulative Emergency Room And Immediate Care Visits Through August-2013

Stroger Hospital					Provident Hospital						
Payer Type	ER Patients Treated And Released	Admissions From ER	Total Visits Before Elopes	Total Visits ER Elopes	Payer Type	Treated And Released	Admissions From ER	Total Visits Before Elopes	Total Visits & Elopes		
Medicare	4,196	1,783	5,979	508	6,487	Medicare	1,475	136	1,611	133	1,744
Medicaid	18,869	3,159	22,028	2,266	24,294	Medicaid	4,435	190	4,625	592	5,217
Medicaid-Pending	17	7	24	5	29	Medicaid-Pending	3	-	3	-	3
1115 Waiver	1,658	326	1,984	199	2,183	1115 Waiver	594	37	631	51	682
Commercial	1,995	266	2,261	153	2,414	Commercial	651	23	674	58	732
Self-Pay	43,033	5,690	48,723	6,179	54,902	Self-Pay	12,907	473	13,380	1,669	15,049
Charity	7,716	1,501	9,217	781	9,998	Charity	2,697	131	2,828	233	3,061
Cermak	440	232	672	17	689	Cermak	8	1	9	1	10
Grants & Research	10	2	12	3	15	Grants & Research	2	-	2	-	2
Public Health	105	4	109	44	153	Public Health	29	1	30	6	36
Institutional	128	2	130	8	138	Institutional	22	-	22	1	23
Workmens' Compensation	30	8	38	4	42	Workmens' Compensation	1	-	1	-	1
Totals	78,197	12,980	91,177	10,167	101,344	Totals	22,824	992	23,816	2,744	26,560
Budget			93,855			Budget			24,698		
Variance			(2,678)			Variance			(882)		

Oak Forest Health Center

Payer Type	Immediate Care Visits
Medicare	493
Medicaid	837
Medicaid-Pending	-
1115 Waiver	336
Commercial	208
Self-Pay	7,381
Charity	2,335
Cermak	-
Grants & Research	-
Public Health	24
Institutional	4
Workmens' Compensation	4
Totals	11,622
Budget	14,685
Variance	(3,063)

ER and Immediate Care Total

Payer Type	ER Patients Treated And Released	Admissions From ER	Total Visits Immediate Care Visits	Total Visits Before Elopes	Total Visits ER Elopes	Total ER and Immediate Care Visits with Elopes
Medicare	5,671	1,919	493	8,083	641	8,724
Medicaid	23,304	3,349	837	27,490	2,858	30,348
Medicaid-Pending	20	7	-	27	5	32
1115 Waiver	2,252	363	336	2,951	250	3,201
Commercial	2,646	289	208	3,143	211	3,354
Self-Pay	55,940	6,163	7,381	69,484	7,848	77,332
Charity	10,413	1,632	2,335	14,380	1,014	15,394
Cermak	448	233	-	681	18	699
Grants & Research	12	2	-	14	3	17
Public Health	134	5	24	163	50	213
Institutional	150	2	4	156	9	165
Workmens' Compensation	31	8	4	43	4	47
Totals	101,021	13,972	11,622	126,615	12,911	139,526
ER and Immediate Care Budget			133,238			-
Variance			(6,623)			

Cumulative Percent Of Admissions From Emergency Room Through August-2013

	SHCC	PHCC	CCHHS
ER Admissions	12,980	992	13,972
Total Admissons	17,716	1,092	18,808
% of ER Admissions	73%	91%	74%

Cumulative Emergency Room Elope Percentage Through August-2013

	SHCC	PHCC	CCHHS
ER Elopes	10,167	2,744	12,911
Total Visits with Elopes	101,344	26,560	127,904
% of ER Elopes	10%	10%	10%

(This data does not include Immediate Care Visits. It includes ER data only.)

Notes:

- ER Elopes are patients who leave without being seen by a physician.
- "Medicaid-Pending" assumes 30% of the Self-Pay accounts accepted by the eligibility vendor will be successfully converted to Medicaid accounts.
- The "Payer Type" represents the financial class in which the patient presented to CCHHS; it is not necessarily the final financial class for the patient, especially for Self-Pay patients.

CCHHS Utilization Factors
ACHN Clinic Visits - August-2013

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	33,313	33,755	(442)
WEST CLUSTER	5,654	6,285	(631)
SOUTH CLUSTER	5,850	6,070	(220)
SOUTH SUBURBAN CLUSTER	6,031	5,713	318
Total ACHN Visits	50,848	51,823	(975)

Cumulative ACHN Clinic Visits Through August-2013

	Actual	Budget	Variance
FANTUS / STROGER SCC CAMPUS	290,711	298,349	(7,638)
WEST CLUSTER	49,354	55,538	(6,184)
SOUTH CLUSTER	53,255	53,649	(394)
SOUTH SUBURBAN CLUSTER	51,402	50,498	904
Total ACHN Visits	444,722	458,034	(13,312)